

ENGAGE.  
GROW.  
CELEBRATE.

Annual Report 2017



Certified

*Live Your Life Well...*  
**ENGAGE. GROW. CELEBRATE.**

Deerfield is faith-based, nonprofit, open to all, and provides a continuum of services to empower residents to live life to the fullest. We enrich the lives of those who live and work at Deerfield, and commit to be a leader in the field of aging services.





## *A Letter from our* CEO

For the Deerfield Community 2017 was a busy and exciting year. After putting the finishing touches on the last of 27 new cottages, we are thrilled to report that they

are all occupied or spoken for. Our new residents are consistently younger than those moving to other senior living facilities across the country. In many cases this means they are more actively engaged with the local community, participating in a variety of meaningful activities.

This information was confirmed by Halloran, an independent firm, during our recent resident satisfaction and engagement survey. The results indicate that Deerfield is one of few communities excelling in all areas of resident engagement, including voice (engagement with the community), connection (engagement with others), fulfillment (engagement with life goals) and well-being (engagement with health and wellness). Deerfield earned the highest overall possible scores in each of these areas.

In addition, these survey results provide us valuable feedback for service refinement and future planning. When running any kind of business it is imperative that the company solicit and objectively measure consumer satisfaction within every area of its operation. Our independent residents rated overall living at Deerfield in the 91st

percentile. Assisted living rated 96% and skilled nursing at 95%.

We also recognize that among our greatest assets is our dedicated staff. Routinely measuring employee satisfaction is a critical component of our quality assurance program. Overall staff satisfaction measured at 87.1%. With workforce issues considered to be the biggest nationwide challenge throughout the country this feedback is important as we work to support every staff person in their respective role. We are very

*“Our new residents are consistently younger than those moving to other senior living facilities across the country.”*

fortunate to have staff members who have been at Deerfield 20, 30, even 40 years or more. Although we come from different places, we are like family and share a common bond in our commitment to creating the best senior living community in the country.

As our physical plant matures we are proactively working to maintain and update our plant and equipment. Many communities do not have appropriate reserves and tend to be reactive when faced with failing equipment and aging buildings. One common approach is to “Band-Aid” the components for as long as possible. The expense

of deferring maintenance is significant and proves more costly in the long run. This year we confirmed with a third party consultant a 20 year repair and replacement plan for every area of our community. We will continue to maintain our physical plant and equipment and will update our common spaces with an interior design that makes us proud to call Deerfield home.

Lastly, the spring of 2018 brings the much anticipated site visit for our reaccreditation through CARF (Certification of Rehabilitation Facilities). Formerly “Continuing Care Accreditation Commission,” CARF is the nation’s first and only accreditation body for Continuing Care Retirement Communities. Fewer than 15% of the United States’ senior communities are accredited, and Deerfield has held this accreditation since 2003. The rigorous process is voluntary and requires the community meet numerous standards which are set to assure optimal performance for today and the longer term. These standards include the areas of strategic planning, outcome measurement, financial management, workforce development, and risk management. The basis of accreditation is to continuously evaluate means and methods, become more efficient, utilize cutting edge technology, and provide great service and care to our residents.

Wishing you and yours a healthy and happy 2018!!

**Robert F. Wernet, Jr.**  
President & CEO

# BOARD of DIRECTORS



**Christine Dismukes**  
**Chair**  
Community and WNC Diocese  
Volunteer  
Asheville, NC



**Jeff Covington**  
**Vice Chair**  
Executive V.P.,  
Chief Credit Officer  
Carolina Alliance Bank  
Asheville, NC



**Larry Harris**  
**Treasurer,**  
**Assistant Secretary**  
C.P.A., C.F.P.  
Parsec Financial  
Asheville, NC



**John Fleming**  
**Vice Chair**  
**Secretary**  
Attorney  
McGuire Wood & Bissette  
Asheville, NC



**Robert F. Burgin**  
CEO, Mission Hospital System,  
Retired  
Asheville, NC



**Suzanne Nesbitt Dawkins**  
President, Design One, Inc.  
Asheville, NC



**The Reverend Ross Jones**  
Retired Clergy  
Asheville, NC



**Walter McConnell**  
Deerfield Resident  
Investment Manager, retired



**Isaac Owolabi**  
Ph.D., Professor  
Montreat College  
Black Mountain, NC



**Virginia Templeton, M.D.**  
Executive Director,  
MemoryCare  
Asheville, NC



**The Rt. Reverend**  
**José McLoughlin**  
**Permanent Seat**  
Bishop, The Episcopal  
Diocese of WNC



**Angela Lepro**  
President,  
Deerfield Residents Council



**Bob Wernet**  
President & CEO,  
Deerfield Episcopal Retirement  
Community

## EX-OFFICIO MEMBERS

# *A Letter from our* BOARD CHAIR

In 2017, I marked my 9th year serving on the Deerfield Board of Directors and my second year as board chair. The year was filled with finalizing various projects which allowed the board and executive team to look towards the future as we research objectives for strategic growth.

Among realized goals were:

- *27 cottages in new home site completed*
- *Payoff of 30 million dollars of variable rate bonds*
- *Exceeding budgeted contributions and gifts to Deerfield*
- *Maintaining A- Fitch rating*
- *Maintaining a 5 Star Medicare rating*
- *Compliance met with all federal, state and local regulations*
- *Clean audit*
- *Resident satisfaction surveys*
- *Met 5% social accountability, necessary to maintain 501(c)3 status*
- *Brochures produced for both social accountability and 2018 strategic planning*

Due to the successes of this year as well as past years, Deerfield was able to offer an unprecedented 1% monthly fee increase. Of note, the AV Powell Benchmarking Report for 2016 places Deerfield in the lowest quartile for administrative hours per resident day. This means that your executive team is working harder and smarter than three quarters of its peers.

The year also brought other changes. The board and executive team felt it was time to update the Deerfield Mission and Philosophy Statement. A committee of board, staff and residents spent many hours revising the statement to reflect the

development and growth since inception of the original. This updated Mission Statement and Philosophy, now known as Core Values, will be launched in early 2018.

At the annual board retreat, two long time consultants to Deerfield, Tommy Brewer and Mike Hopper, made presentations that provided yet another opportunity for communication and education about the CCRC industry and how Deerfield compares in the industry.

I had the privilege of attending my fourth annual meeting of the Leading Age, an association of non-profit CCRCs, attended by over 10,000, held this year in New Orleans, LA, along with Jeff Covington, board vice chair, and members of the senior administrative staff. Jeff and I attended a half-day workshop on board governance, entitled "Governing for Strategic Success." How timely, as we celebrate past successes and move towards strategizing for the future of Deerfield.

The 2017 Leading Age reflected on what future generations, including millennials, want when it comes to retirement living. Strategic planning not only involves short term, but long term goals for future growth and development. We need to determine where we want to be not in five years, but 20 years. Your board recognizes the necessity of thoughtful, smart growth.

I have seen, and been a part of a series of successful expansions that have made Deerfield a leader in its field. I am grateful to all those visionaries who brought us to where we are today. Thank you to Charles Timson, who in 1955 was persuaded by the Episcopal Bishop Henry to donate his home and 30 acres to the Diocese of

Western North Carolina. Originally intended to house retired priests, parish administration and sextons, this property grew into a home for the aged in the Asheville community as the Diocese identified a need and made it happen.

Thank you to Bob Wernet, CEO, and Robert Chandler, CFO, who had the vision to acquire adjoining property as it became available, grow smartly, and gather a team of dedicated professionals to provide the services that make Deerfield top in its field. Thank you to all past and current members of the board of directors who have served tirelessly to guide and direct in these years of financial and physical growth. And last, but certainly not least, thank you to all employees who dedicate their life's work so that our residents can enjoy their retirement years to the fullest.

Thank you to John Fleming, Esq., who as an 18 year member of the board (two nine-year terms), has lead Deerfield from a small retirement community to its present day campus of 125 acres, home to over 650 residents. We say good-bye this year, but are ever grateful for John's many years of devotion and service.

We welcome Suzanne Nesbitt Dawkins to the Board, who brings her expertise in marketing, as well as being a family member of a former resident.

It has been my pleasure to serve as the chair of the board of directors this past year. I look forward to the challenges and opportunities of 2018 as we prepare to transition to a new board chair in 2019.

**Christine Dismukes**  
Chair, Deerfield Board of Directors

# RESIDENTS COUNCIL *Report*

Deerfield has been in operation for over 60 years and over those years they have learned what seniors expect in a retirement facility, they have expanded our campus to meet those needs, kept abreast of new trends, and have provided many more opportunities than one can imagine. Surveys tell us we live longer when we have interactions with other people, the opportunity to volunteer, and the opportunity to be involved with our



## **Deerfield Residents Council**

*Seated, from left:* Angela Lepro, President; Ruth Allen;  
*Standing, from left:* John Gregg, Peter Hawes,  
Jim Henderson, Ginny Robertson, Bill Atkins,  
Jim Robertson, Joel Rosenberg

community. Can you believe we have four residents who are over 100 years old?

The Residents Council is one way to be involved. The Council is responsible for communicating resident concerns to their specific committees and our administration staff liaisons for resolutions. Our

eight Committees: Building and Maintenance, Deerfield Relations, Dining, Employee Appreciation, Finance, Grounds and Landscaping, Health and Wellness, and Programs and Activities together with their committee members work hard to address issues of concern.

One way we learn of resident suggestions and concerns is the use of our "Suggestion Box. It is always filled with good ideas for us to act on.

Our Sustainability Committee has investigated utility usage for peak hours in order to look at cost savings. This group of residents is always looking at ways to be sure we are good stewards of the earth so it will be here for many generations to come.

A system we use internally, to communicate information, could only be downloaded to a personal computer and recently our Communications Committee began testing an application for our tablets and smart phones. Now that information will be readily available no matter where we are. Want to see what's for dinner tonight, check your smart phone. Another example of a need the residents identified and got involved.

Some resident's move in as singles or have lost a significant other. Our Dining Committee arranged for a special singles table on holidays so singles would have an opportunity to share good conversation and a delicious holiday meal with other single fellow residents.

We have the best employees working on our behalf and can thank them in several ways while recognizing that there is a no tipping policy at

Deerfield. Any day we can thank the employee individually, additionally we can submit a "Shining Star" report that goes in their personnel file, and with the work of our Employees Appreciation Committee encourage end of year giving. This year our residents gave \$339,808 and each full time employee received a check for \$1,526.

Our Campus is beautiful and we thank our staff for keeping it that way. Whenever there is a concern or question our Building and Maintenance Committee or our Grounds and Landscaping Committee are there to listen and move toward a resolution.

Recently we have completed a successful expansion of 27 new cottages. That meant additional residents to know and love. Our residents come from such varied backgrounds and add to the tapestry and diversity of our community.

We have so many activities to keep us active, programs to keep our minds sharp, parties to have fun and enjoy each other's company, field trips to enjoy, volunteer opportunities to make us feel worthwhile, and an environment that makes us thankful that we chose such a great place to spend our retirement years. "Live Your Life Well" is an empowering statement for life at Deerfield.

I always tell my friends, "Deerfield keeps us so busy we don't have time to grow old."

## **Angela Lepro**

President, Deerfield Residents Council

# MARKETING *Report*

As the marketing team reflects back on 2017 what first comes to mind is the completion of the new cottage neighborhood and the 72 new residents who moved into their new homes throughout the community. This and any milestone recognized each year is a reminder of the enduring Deerfield story that started before the first building was constructed in 1955 and continues as we



## **Deerfield Marketing Team**

*From left to right:* Kathy Foster, Deborah Robinson, Dianne Mastandrea, Debbie Wilbanks

strategically plan for the future. Year after year the staff, residents and Board members come together to support and care for one another, inspire and empower each other, enabling Deerfield to maintain recognition as one of the best retirement communities in the country.

The growth trend continues with daily inquiries from people local and throughout the country who want to learn more about Deerfield. The wait list reached a staggering total of 1,000 future residents!

The marketing team stayed busy greeting new prospects and continued to keep people informed through the Harbinger newsletter. In 2017 there was news to share about the new skilled nursing dental program launch, another zero deficiency in annual Medicare survey, a global warming simulation exercise sponsored by the Sustainability Committee, additional services brought to the Riverwalk Spa under new management, Green Initiatives, and welcoming Dr. William McLean as the new Medical Director, to name a few. We continue to strive to make every experience at Deerfield a great one, and encourage future residents to enjoy a program or event, treat themselves to a spa visit, and become more familiar with the community they will call home someday.

We are looking forward to continued growth, and providing support to our future residents as they plan for their move to Deerfield.

## **Kathy Foster**

Director of Marketing



# CHAPLAIN'S *Letter*

We at St. Giles Chapel are growing. Over the past year, much of our energy was given to renovation. Under the leadership of Capt. Walton Boyer, the chapel committee began the New Year by praying, planning and preparing to expand the interior of the main chapel. Eliminating a half-wall in the chancel area, and moving the organ to a location where it could be viewed by all in attendance, we were able to free enough space to seat and support the first chapel choir in Deerfield's history.



We also hired a music director, Mr. Stuart Littleton, as well as a second organist, dedicated to the Health Care Chapel, the Rev. Robert Kintner. These renovations also created more space for our larger services, whether for funerals or for Christmas and Easter services, or the many special music events we host each year. St. Giles has always been a very popular venue for outside groups, like the Blue Ridge Chamber Orchestra, because of its surpassing acoustics. The initial

sounds of construction were heard in July, and by St. Giles' feast day, September 1st, we were back home again, ready to celebrate. We were especially pleased to keep the renovations in-house, under the supervision of Keith Einsmann, director of facilities, along with Deerfield's outstanding contractor, Jimmy White.

Yet, at the same time, we also believe it is extremely important when one decides to spend resources on themselves, as we did with the renovations, it is equally as important to redouble one's efforts to reach out to others. This year we were faced with many challenging situations around the world, from the flooding in Houston, to the hurricane in areas of Florida and the Caribbean Islands, to wildfires in the West and the earthquake in Mexico. Fortunately, because of the generosity of Deerfield residents, St. Giles was able to respond to the calls for help. All while continuing our support of the Asheville community, through local

charities such as Habitat for Humanity, the Manna Food Bank and many others. We also continued our tradition of sending numerous children of Deerfield employees to summer camp, and this year for the first time invited the children to come back to Deerfield with their families to tell us what was so special



**Rev. Tonya D. Hill, Chaplain**



**The Rev. Richard "Lin" Walton**

about their experience. But perhaps the ministry we are most excited about is our ongoing relationship with our sister chapel, La Capilla de Santa Maria, who came to

Deerfield for the first time to put on a Las Posadas, the re-enactment of Mary and Joseph's search for a place of safe shelter.

So, in the end, it reminds us at St. Giles that it's really not about the building, as much as it is the ministry. Just as it's really not about a distant saint named Giles, but is about the extraordinary witness. And above all, that it's really not about us as much as it is about God, and about "letting love be genuine," especially for those who are most vulnerable or suffering or poor in any way. And then realizing all that God can do with those who are genuine and generous, and those who believe in the spiritual gifts of humility and hospitality, whoever they might be, in all its many forms. And doing so, as the hymnist put it, "with wonder, love and praise."

**The Reverend Richard Lindsley Walton**  
Lead Chaplain & Director of Pastoral Care Services





Every day, Deerfield residents are finding ways to make a difference and brighten the lives of people here at Deerfield and out in the surrounding community. Throughout each year they gather to build houses, deliver food, repair furniture, help people downsize, decorate tables, provide warmth with knitted items, fill backpacks, walk a dog, sit beside a friend, and so much more! There are so many needs, the to-do list is a long one indeed, but many hands make light work – and there are many hands working together at Deerfield bringing more light into the world one day at a time.



# DINING SERVICES SHINES CAMPUS-WIDE

Deerfield joined 24 different establishments from all over the U.S., Singapore, Italy, The Philippines, and Canada when it was awarded the American Culinary Federation (ACF) “Achievement of Excellence Award”

in 2017. The ACF sets the standard of excellence for Chefs and establishments who go above and beyond to promote the culinary industry and provide customers with a rewarding experience. Since Chef Cary Shakelford’s arrival at Deerfield eleven years ago he has hosted many meetings to help promote the ACF

on a local level and under his culinary leadership Deerfield has earned this prestigious award.

From the Deerfield kitchen to the Bistro, the excellence continues. Jeffrey Ridolfi was presented with the Leading Age North Carolina “Excellence



**Cary Shakelford**  
Executive Chef



**Jeffrey Ridolfi**  
Dining Services/Catering Manager

are extraordinary. As the Catering and Services Manager Jeffrey leads with impeccable style and passes his exceptionally high standards to his staff, providing instruction for creative napkin folding, proper placement of silverware, and clearing etiquette as well as exemplary table service. As a leader who consistently earns Shining Stars from Deerfield residents and exemplifies compassion, respect, and dignity, the “Excellence in Service Award” is well deserved.

in Service Award” at the annual conference held at the Pinehurst Resort in Pinehurst NC in May. Under Jeffrey’s leadership, the dining staff work diligently day after day to assure residents’ mealtimes or special functions

Across the campus, another award of excellence was earned by Gail Hunter, Nutrition Services Manager for Assisted Living and Skilled Nursing. Gail received the “Service Excellence Award” from Leading Age North Carolina, which was also presented to her at the 2017 Leading Age NC Conference. To qualify for this award one must show consistent excellence over time in provision of a service that impacts daily quality of life; exceed boundaries to deliver excellence; show exceptional commitment to resident-centered care; and to inspire others to higher levels of service excellence. Gail is dedicated, loyal, team focused, and leads by modeling the highest standards to her staff.



**Gail Hunter**  
Nutrition Services Manager

Together, these three outstanding members of the Deerfield family represent over 50 years of service to residents and leadership to staff – that’s a lot of excellence!

# SUSTAINABILITY ISSUES AT THE FOREFRONT

Deerfield's Sustainability Committee, made up of residents and staff members, had a busy and productive year in 2017.

A major task was to develop a statement declaring the commitment to conduct sustainability practices at Deerfield, which has been added to Deerfield's Mission Statement & Core Values:

*Deerfield recognizes the importance of preserving our natural resources and being kind to the environment, as well as being good stewards of our financial resources.*

Deerfield's commitment to these practices was apparent throughout the year.

Members of the Deerfield Sustainability Committee organized an interactive simulation exercise at Deerfield to deepen the awareness of the conditions advancing global warming and to explore actions for sustaining a livable planet and sound practices. More than 35 residents and staff participated in the exercise.

During the year Deerfield phased out Styrofoam and by October the campus was Styrofoam free! The Styrofoam take-out containers were replaced by containers made with compostable materials.

New receptacles were placed throughout campus to encourage proper disposal of trash.

Other projects completed in 2017 include:

- A new HVAC system was installed in skilled nursing resident rooms
- High efficiency boilers were installed for assisted living
- Installation of new heat pumps in the guest rooms
- Hallway temps in common areas were increased during warmer months
- Bollards in the Circle Woods area were changed to LED
- The lighting in the Tuton parking garage was changed to LED
- A meter was installed in Tuton Hall to ensure we are using the peak demand times correctly for electrical energy usage

There are no plans to slow down as ideas are shared and new technologies come available that Deerfield residents and staff can explore as they continue work to preserve natural resources and care for the environment.



# PHILANTHROPY *Report*

Our rich history of generosity began with the Timson's initial gift of the land on which Deerfield sits. Right from the start our residents and their families have worked to create a culture of philanthropy that provides for the physical,



emotional, mental, and spiritual needs of so many. Beginning at home by providing educational scholarships for employees and ensuring lifelong care for our residents, that generosity is expansive, growing to meet needs beyond the boundaries of our campus.

Again this year Deerfield was named in several estates, with surprise gifts from Mrs. Judith Feldspach, Miss Monte Richardson, and Mr. and Mrs. Frank Mitchell. These meaningful gifts were designated for various purposes and will benefit our community for years to come. Adding these benefactors, along with 14 others, to our Legacy

Society made for a true celebration in October when we gathered for our Annual Dinner.

Keeping with tradition Deerfield residents provided 170 fully supplied backpacks for local students through United Way, helped to build a Habitat House for a single mother and her two children, packed 260 Thanksgiving Day dinners for Meals on Wheels, and continued looking for new and creative ways to partner with charitable organizations in Western North Carolina.

If you were to show up at Deerfield and wander a bit you might find volunteers ferrying food to their cars for our weekday Meals on Wheels delivery. If it happens to be a Wednesday afternoon you may pass ladies headed to Assisted Living to work together knitting and crocheting hats, scarves, and

mittens for children who don't have what they need to stay warm this winter. Or perhaps you'd discover AARP volunteers helping other residents, families, and employees file their tax returns.

With such a wide array of life experiences our residents have so much to give. Watching as they offer their resources with compassion is both inspiring and humbling. We look forward to another generous year in 2018.

**Michelle Wooley**  
Director of Philanthropy



# 2017 | YEAR in GIVING

## RESIDENTS ASSISTANCE FUND

Estate of Dorel Abbott  
Mrs. Mona Booth  
Estate of Mrs. Janet Cable  
Walter & Elizabeth Cantrell  
Gaetana & Jerry Friedman  
John Gibbons & Clara DaSilva  
James & Claire Graves  
Ms. Rebecca Johnson  
Lynda Kepler  
Harry & Sydney Kloos  
Mr. & Mrs. Robert Knight  
The Rev. Robert Libbey &  
The Rev. Elizabeth Libbey  
Estate of Frank & Emily Mitchell  
Mr. Joe Morgan & Ms. Milli Way  
Mrs. Betty Pond  
Estate of Monte Richardson  
Gordon & Judy Rittmeyer  
Dr. & Mrs. Roberts  
Garland Samuels  
Mel & Sandra Skiles  
St. Mary of the Hills Parish  
Mimi Tittle  
Alice Urland

## RESIDENTS ASSISTANCE FUND GIFTS IN MEMORY

Dorel Abbott  
Mrs. Marilee S. Van Wye  
Karen Akin  
Mr. & Mrs. Robert F. Wernet, Jr.  
Miriam Aldridge  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Mr. & Mrs. Robert F. Wernet, Jr.  
Bill Bailey  
Sara & Bill Hoyt  
Mrs. Marilee S. Van Wye  
Mr. & Mrs. Robert F. Wernet, Jr.  
Mary Batchelor  
Mr. & Mrs. Robert F. Wernet, Jr.  
Clifton Bogardus  
Anonymous  
Dode H. Conroy  
Joan Del Colliano  
Mrs. Helen Hellman  
The Rev. Tonya Hill  
Sara & Bill Hoyt  
John & Elizabeth Hubbell

Mrs. Alexander Maitland, III  
Bill & Alison McNutt  
Mrs. Jane Parmley  
Mrs. Winnifred O. Pickering  
Anne & Bobby Robinson  
Mr. & Mrs. Robert F. Wernet, Jr.  
Ann Whaley

Stephen Buda  
Mr. & Mrs. Robert F. Wernet, Jr.

Eloise Clark  
Tom Rightmyer & Lucy Oliver  
Mr. & Mrs. Robert F. Wernet, Jr.

Dode Conroy  
John & Elizabeth Hubbell  
Tom Rightmyer & Lucy Oliver  
Mrs. Marilee S. Van Wye  
Mr. & Mrs. Robert F. Wernet, Jr.

Samuel Craig  
Mrs. Paul C. Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Robert "Neal" Culver  
Dr. Richard Besley & Dr. Judy Boone  
Bill & Alison McNutt  
Mrs. Paul C. Tremoulet  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.

Doris Cummings  
Sara & Bill Hoyt  
The Rev. Jane Smith  
Mr. & Mrs. Richard Weimann  
Mr. & Mrs. Robert F. Wernet, Jr.

Deerfield Residents  
Mel & Sandra Skiles

Margot East  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Mrs. Marilee S. Van Wye  
Mr. & Mrs. Richard Weimann  
Mr. & Mrs. Robert F. Wernet, Jr.

Mitchell Elrod  
John & Elizabeth Hubbell  
Tom Rightmyer & Lucy Oliver  
Al Thorne  
Mrs. Paul C. Tremoulet  
Marleen Allen Varner  
Mr. & Mrs. William Waas  
Mr. & Mrs. Robert F. Wernet, Jr.

Alan Flynn  
John & Elizabeth Hubbell  
Bill & Alison McNutt  
Mel & Sandra Skiles  
Mrs. Paul C. Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Kathy Fury  
Mrs. Marilee S. Van Wye

Raevetta Gordon  
Sara & Bill Hoyt  
Mrs. Marlene H. Taylor  
Mrs. Paul C. Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Alice Green  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Tom Rightmyer & Lucy Oliver  
Mrs. Paul C. Tremoulet  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.

James A. Hall, Jr.  
Tom Rightmyer & Lucy Oliver  
Jerry Hall  
Tom Rightmyer & Lucy Oliver

Suzanne Vermilye  
Mr. & Mrs. Robert F. Wernet, Jr.

Katharine Hilton  
Sara & Bill Hoyt  
Mr. & Mrs. Robert F. Wernet, Jr.

James Howell  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Tom Rightmyer & Lucy Oliver  
Mrs. Paul C. Tremoulet  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.

Margie Howell  
Mrs. Paul C. Tremoulet  
Susan Hudson-Seaton  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Tom Rightmyer & Lucy Oliver  
Mrs. Paul C. Tremoulet  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.

Richard Jennings  
Sara & Bill Hoyt  
Tom Rightmyer & Lucy Oliver  
Mrs. Paul C. Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Jean R. Johnson  
Ms. Susan R. Austin  
Ms. Loretta K. Fuller  
Sara & Bill Hoyt  
Ms. Dianne M. Kleckner  
Mel & Sandra Skiles  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.  
Mr. Harry Yohn Jr.

Arnold Kalogerakis  
Mr. & Mrs. Robert F. Wernet, Jr.

Shirley Kern  
Sara & Bill Hoyt  
Tom Rightmyer & Lucy Oliver  
Mrs. Paul C. Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Henry Kummer  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Mrs. Alexander Maitland, III  
Mel & Sandra Skiles  
Mrs. Paul C. Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Lois Maclean  
Hal & Nancy Martin  
Mr. & Mrs. Robert F. Wernet, Jr.

Norma Marcotte  
Mrs. Kathryn P. Daughton  
John & Elizabeth Hubbell  
Hal & Nancy Martin  
Mrs. Jane Parmley  
Tom Rightmyer & Lucy Oliver  
Mel & Sandra Skiles  
Mr. & Mrs. Robert F. Wernet, Jr.

Bubbles Marlowe  
John & Elizabeth Hubbell  
Tom Rightmyer & Lucy Oliver  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.  
Bobbie Coats-Wondrasch

Louis Mastandrea  
Mrs. Paul C. Tremoulet

Dr. Luther Mills  
Sara & Bill Hoyt  
Anne & Bobby Robinson  
Mrs. Paul C. Tremoulet  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.

Maurine Miner  
Sara & Bill Hoyt  
Tom Rightmyer & Lucy Oliver  
Mr. & Mrs. Robert F. Wernet, Jr.

Jean Mohr  
Sara & Bill Hoyt

Athleen "Jean" Murdock  
Mr. & Mrs. Robert F. Wernet, Jr.

Dorothy Pohl  
Tom Rightmyer & Lucy Oliver  
Mrs. Paul C. Tremoulet  
Mr. & Mrs. William Waas  
Mr. & Mrs. Robert F. Wernet, Jr.

Monte Richardson  
Sara & Bill Hoyt  
Mr. & Mrs. Robert F. Wernet, Jr.

James Ryan  
The Rev. Tonya Hill  
Mr. & Mrs. Robert F. Wernet, Jr.

Marian Safriet  
Sara & Bill Hoyt  
Tom Rightmyer & Lucy Oliver  
Mrs. Paul C. Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Mary Ellen Peterson Saville  
Sara & Bill Hoyt

Kathleen Sheffer  
John & Elizabeth Hubbell  
Hal & Nancy Martin  
Mrs. Paul C. Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Virginia Sirmon  
Mr. & Mrs. Robert F. Wernet, Jr.

Ruth Smith  
Anonymous  
Mrs. Clifton Bogardus  
Mrs. Kathryn P. Daughton  
Sara & Bill Hoyt  
Mr. & Mrs. Richard Lalley  
Hal & Nancy Martin  
Glenn & Betsy Mayes  
Mrs. Lee T. Mynatt  
Mrs. Winnifred O. Pickering  
Mrs. Betty Pond  
Suzie Pyron  
Tom Rightmyer & Lucy Oliver  
Mel & Sandra Skiles

Mrs. Paul C. Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.  
Bobbie Coats-Wondrasch

Clinton Smoke  
John & Elizabeth Hubbell  
Hal & Nancy Martin  
Mrs. Jane Parmley  
Tom Rightmyer & Lucy Oliver  
Mrs. Paul C. Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Esther Stone  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Mrs. Marilee S. Van Wye  
Mr. & Mrs. Robert F. Wernet, Jr.

Rita Sullivan  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Mrs. Paul C. Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Helen Thomas  
Shirley & Don Kern  
Mr. & Mrs. Robert F. Wernet, Jr.

Betty Thompson  
Sara & Bill Hoyt  
Mr. & Mrs. Robert F. Wernet, Jr.

Paul Tremoulet  
Elizabeth Byerly  
Joan Del Colliano  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Mrs. Alexander Maitland, III  
Hal & Nancy Martin  
Bill & Alison McNutt  
The Rev. Nancy Mills  
Tom Rightmyer & Lucy Oliver  
Mel & Sandra Skiles  
Suzanne Vermilye  
Mr. & Mrs. Robert F. Wernet, Jr.  
John & Molly Young

Moultrie Truluck  
Alan & Gayden Truluck

Ann Wall  
Mr. & Mrs. Robert F. Wernet, Jr.

Donna Weber  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Mrs. Jane Parmley  
Mr. & Mrs. Robert F. Wernet, Jr.

# 2017 | YEAR in GIVING

Lillian Wellisch  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Tom Rightmyer & Lucy Oliver  
Mrs. Paul C. Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Muriel Wendeburg  
Hal & Nancy Martin  
Mr. & Mrs. Robert F. Wernet, Jr.

Dorothy Westly  
John & Elizabeth Hubbell  
Tom Rightmyer & Lucy Oliver  
Mr. & Mrs. Robert F. Wernet, Jr.

Raymond Wismer  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Mrs. Jane Parmley  
Mr. & Mrs. Robert F. Wernet, Jr.

Stephanie Yeager  
Bob & Gail MacLean  
Tom Rightmyer & Lucy Oliver  
Mrs. Paul C. Tremoulet  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.  
Bobbie Coats-Wondrasch

## RESIDENTS ASSISTANCE FUND GIFTS IN HONOR

Clif & Peggy Bogardus  
Al Thorne

Lyn Dawson  
Mrs. Kat Rorison

Chris Dismukes  
Tom & Peg Hughes

Renee & Howard Latty  
Kevin & Ann Latty Family Foundation

Dr. Luther & The Rev. Nancy Mills  
Al Thorne

Mr. Russell Newton  
Mrs. Paul C. Tremoulet

Essie & Doug Stone  
Jude, Jack, Dan, & Jim Stone

Paul & Brenda Tremoulet  
Al Thorne

*St. Giles Chapel is an integral part of the Deerfield community, but it is funded independently as an entirely self-supporting and sustaining ministry. Therefore, special gifts and annual pledges given to St. Giles are not listed in the Deerfield annual report. However, gifts given in memory or honor of Deerfield residents, staff, or others are listed.*

## ST. GILES CHAPEL GIFTS IN MEMORY

Miriam Aldridge  
Norma Kummer

Bill Bailey  
Norma Kummer

Mary Batchelor  
Norma Kummer

Clifton Bogardus  
Mrs. Linda Furr  
Norma Kummer

Eloise Clark  
Norma Kummer

Dode Conroy  
Norma Kummer

Robert "Neal" Culver  
Norma Kummer

Margot East  
Norma Kummer

Mitchell Elrod  
Norma Kummer

Alan Flynn  
Dick Besley & Judy Boone  
Elizabeth Byerly  
Mrs. Emi Flynn  
Mr. & Mrs. William Holland  
Norma Kummer  
Mr. & Mrs. Mel Luedtke  
Rev. & Mrs. Harry Woggon

Alice Green  
Norma Kummer

Katherine "Kash" Hilton  
Norma Kummer

James Howell  
Norma Kummer

Susan Hudson-Seaton  
Norma Kummer

Richard Jennings  
Norma Kummer

Jean R. Johnson  
Norma Kummer  
Ronald M. Lee

Shirley Kern  
The Rev. Tonya Hill  
Mr. Donald Kern  
Norma Kummer

Henry Kummer  
Elizabeth Byerly  
Cheryl & Glen Gettinger  
Norma Kummer  
Mrs. Lee T. Mynatt  
Betty Thompson & Angie McDonald

Lois Maclean  
Mrs. Elfreta M. Frady  
Mr. & Mrs. Mike Hildebran

Norma Marcotte  
Norma Kummer

Bubbles Marlowe  
Mr. Charles Robin Britt  
Norma Kummer  
Mrs. Jane Parmley

Jean McNett  
Mr. & Mrs. Richard Walton

Dr. Luther Mills  
Mary Bartholomew  
Mr. & Mrs. Gary Beck  
Mr. & Mrs. Joseph F. Cummings, Jr.  
Hayes & Anita Fletcher  
Mrs. Emi Flynn  
Gaetana & Jerry Friedman  
Mrs. Linda Furr  
Mr. & Mrs. John Ingersoll  
Mrs. Lynda Kepler  
Mr. & Mrs. Thomas Kiernan  
Harry & Sydney Kloos  
Ronald M. Lee

Drs. Dennis & Patricia Marks  
Mr. & Mrs. Owen  
Mrs. Betty Pond  
Ms. Janice Ribet  
Tom Rightmyer & Lucy Oliver  
Mel & Sandra Skiles  
Rev. & Mrs. Harry Woggon  
John & Molly Young

Jean Mohn  
Norma Kummer

Monte Richardson  
Mrs. Betty Pond

Marian Safriet  
Norma Kummer

Virginia Sirmon  
Norma Kummer

Ruth Smith  
Norma Kummer

Clinton Smoke  
Norma Kummer  
Mel & Sandra Skiles

Esther Stone  
Mrs. Margaret Bogardus  
Norma Kummer  
Mrs. Winnifred O. Pickering  
Suzanne Pyron

Rita Sullivan  
Norma Kummer

Helen Thomas  
The Rev. Tonya Hill  
Norma Kummer

Betty Thompson  
Norma Kummer

Paul Tremoulet  
Mrs. Linda Furr  
Norma Kummer  
Ronald M. Lee  
Mrs. Paul Tremoulet

Ann Wall  
Norma Kummer

Donna Weber  
Norma Kummer

Lillian Wellisch  
Norma Kummer

Stephanie Yeager  
Norma Kummer  
Ronald M. Lee

## ST. GILES CHAPEL GIFTS IN HONOR

Annie & Ray Bryant  
Anonymous

Havard Family Members  
Judy & Jim Havard

The Rev. Tonya Hill  
Mr. Len Fury  
Mrs. Suzanne Vermilye

John & Suzanne Pyron  
Bill, Susan, Wes, & Sam Pyron

Lenora Thom  
Jan & Piet Bodenhorst

**GIFTS TO DEERFIELD  
Aquarium Maintenance**  
Ms. Dolores Borreson

**Blue Ridge Room  
and Chapel AV Upgrades**  
Don & Joanne Brannon

**Butterfly Garden**  
Mrs. Emi Flynn  
Mrs. Frederick Yocum

**Butterfly Garden  
GIFTS IN MEMORY**  
Henry Kummer  
Mrs. Gloria Behm  
Norma Kummer  
Mr. & Mrs. George H. Martin  
Mr. & Mrs. John Young  
Mrs. Mary W. Sorum

**Croquet Court**  
Ms. Katherine Armitage

**Danny Boone Scholarship Fund**  
Blan & Kay Aldridge  
Mike & Lorna Anderberg  
Mr. G. Martin Anderson &  
Dr. Sandra J. Anderson

Anonymous  
Ms. Katherine Y. Armitage  
Mary Bartholomew  
Dr. Richard Besley & Dr. Judy Boone  
Capt. Walton T. Boyer, Jr.  
Ms. Deborah Britt  
Elizabeth Byerly  
Walter & Elizabeth Cantrell  
Mr. Eugene "Bob" Carr, Jr.  
Betty Lou Chubb  
Amy & Mike Clarke  
Jill Cochrane  
George & Pat Collett  
Dode H. Conroy  
Henry & Lolly Copeland  
Mr. & Mrs. Joseph F. Cummings, Jr.  
Mrs. Kathryn P. Daughton

Ms. Madeline Davis  
Joan Del Colliano  
Mr. Gerald DeLand  
Betty Wortham Ennett  
Estate of Judy Feldpausch  
Hayes & Anita Fletcher  
Mr. John Fragale  
Gaetana & Jerry Friedman  
Mrs. Loree Goodwin  
John & Barbara Gregg  
Irene Hill Hamly  
Peter & Anna Cay Hawes  
Mr. & Mrs. Reginald Hedrick  
Mrs. Barbara Hellebush  
John & Marjorie Hickman  
Katharine B. Hilton  
Mr. & Mrs. Albert Hobbs  
Col. & Mrs. William Holland  
John & Elizabeth Hubbell  
Birgitta Ingvarson  
Mr. & Mrs. Harold C. Jacobs  
Mr. Jim Jarratt  
Dick & Sue Johannes  
Mrs. Jean R. Johnson  
Lynda Kepler  
Harry & Sydney Kloos  
Mr. & Mrs. Robert Knight  
Krutulis Charitable Fund  
Dennis & Carol Leach  
Mrs. Florence Lee  
Myron & Angela Lepro  
The Rev. Robert Libbey &  
The Rev. Elizabeth Libbey  
Jack & Linda Lockett  
Beverly Lusk  
Bob & Gail MacLean  
Bill & Sue Macy  
Hal & Nancy Martin  
Carol & Pedro Martinez  
Mrs. Marion Mayfield-Johnson  
The Rev. Nancy McCarthy  
Nancy & Walter McConnell  
George McDermott  
Bill & Alison McNutt  
Mary P. Merrill & David W. Tarr  
Mrs. Winifred Miller  
Mr. & Mrs. Joseph F. Pawlick, Jr.  
Mrs. Nancy Phares  
Mrs. Betty Pond  
Helen Reilly  
Tom Rightmyer & Lucy Oliver

Gordon & Judy Rittmeyer  
Dr. & Mrs. James Robertson  
Mr. James Russell  
Garland Samuels  
Mr. & Mrs. Franklin D. Sanders  
Victor & Diane Scott  
Mrs. Rickie Sue Smith  
The Rev. Jane Smith  
Clinton H. Smoke, Jr.  
Dave & Ruthie Stagner  
Melinda Tempe  
Mary Pat Thompson  
Marleen Allen Varner  
Mary Lou Mayer & Bob Vose  
Richard & Susan Walton  
Laura Ward  
Jane W. White  
Stephanie Yeager  
Doug Young  
Mrs. Eleanor Zitin

**Danny Boone Scholarship Fund  
GIFTS IN MEMORY**

**Bill Bailey**  
Lynda Kepler  
Hal & Nancy Martin  
Richard & Susan Walton  
John & Molly Young

**Clifton Bogardus**  
Richard & Susan Walton

**Judith Feldpausch**  
Carol Bird

**Alan Flynn**  
Doris Headley  
Richard & Susan Walton  
Ms. Annette Warden

**Katharine Hilton**  
The Family of Kash Hilton

**Dr. Douglas Johnson**  
Mrs. Loree Goodwin

**Paul Tremoulet**  
Mrs. Jane Parmley  
Richard & Susan Walton

**Eric Wellisch**  
Mr. Dan Wellisch

**Stephanie Yeager**  
Hal & Nancy Martin  
Richard & Susan Walton  
John & Molly Young

**Danny Boone Scholarship Fund  
GIFTS IN HONOR**

**Leah Bolinger**  
Ms. Becky Prevost

**Stephanie Book**  
Lynda Kepler

**Deerfield Employees**  
Mel & Sandra Skiles

**Barbara Eldridge**  
Anonymous

**Parris Finley**  
Mrs. Gerry Lafferty

**Jean Smith**  
Doris Headley

**Dog Park Improvements**  
Dr. Gary & Dr. Ruth Allen  
Mr. William Clontz  
Mrs. Emi Flynn

The Rev. Nancy McCarthy  
Nancy & Walter McConnell  
Mr. & Mrs. Don Moss  
Mr. & Mrs. Richard Murphy  
Mr. & Mrs. LaVoy Spooner

**Employee Wellness Initiative**  
Don & Joanne Brannon

**Health Care Fund**  
Ms. Deborah Britt  
Walter & Elizabeth Cantrell  
Ms. Madeline Davis  
Mr. & Mrs. Paul Dismukes  
Mr. James Jarratt  
Mr. & Mrs. Robert Knight  
Nancy & Walter McConnell  
Gordon & Judy Rittmeyer  
Garland Samuels  
Mel & Sandra Skiles

**Health Care Fund  
GIFTS IN MEMORY**

**Robert "Neal" Culver**  
Ms. Becky Ammons  
Elizabeth Byerly  
Mr. & Mrs. Frank Callaway  
Mr. Jefferson Chapman  
Mrs. Jill Cochrane  
Mrs. Amy Stuart Cook  
Mr. William Gill  
Ms. Mary Harris Gillespie  
Mr. & Mrs. William Hayes  
Ms. Barbara Hillard

Jefferson Obstetrics & Gynecology  
Mrs. Barbara Johnston  
Mr. & Mrs. George H. Martin  
Ms. Ann Novinger  
The Rev. Thomas Rightmyer  
& Lucy Oliver  
Mr. & Mrs. David Schmid  
Mr. & Mrs. George Sterchi  
Mr. & Mrs. John Young

**Alan Flynn**  
Sara & Bill Hoyt

**Alice Green**  
Dr. Richard Besley & Dr. Judy Boone

**Health Care Fund  
GIFTS IN HONOR**  
**Nursing Staff Education**  
Laura Ward

**Henry Elevator**  
Mr. James Russell

**Hi-Lo Mat for Fitness Center**  
Judy & Jim Havard

**Library  
GIFTS IN HONOR**  
**Mike McWeeny**  
Mr. & Mrs. George H. Martin

**Pool Chair/Lift Installation**  
Judy & Jim Havard

**Resident Life Activities**  
Mr. James Russell

**School Supply Drive**  
Mrs. Martha Ackermann  
Mr. & Mrs. George Ahrens  
Anonymous  
Mrs. Marianna Bailey  
Mrs. Bert Barner  
Mary Bartholomew  
Ms. Deborah Britt  
Mr. Robert Carr & Ms. Carolyn Davis  
Mrs. Betty W. Cobble  
George & Pat Collett  
Barbara & Cecil Colon  
Mr. & Mrs. Joseph F. Cummings, Jr.  
Joan Del Colliano  
Mr. Gerald DeLand  
Mrs. Nancy Dill  
The Rev. Barbara Eldridge  
Mrs. Siska Everhart  
Dr. & Mrs. James H. Godfrey

John & Barbara Gregg  
Mr. & Mrs. Reginald Hedrick  
Mr. & Mrs. Dan Hinchliffe  
Bill & Marilyn Hubbard  
Mrs. Birgitta Ingvarson  
Mr. Jerry Jacobson &  
Ms. Patricia Minard  
Dick & Sue Johannes  
Lynda Kepler  
Mr. & Mrs. Robert Knight  
Mrs. Sonja Kozlowski  
Norma Kummer  
Dennis & Carol Leach  
Mr. & Mrs. Bill Macy  
The Rev. Nancy McCarthy  
Mr. & Mrs. Richard Murphy  
Mr. & Mrs. Clarence Patterson  
Ms. Carol Perine  
Mr. & Mrs. Ray Ponder  
Mrs. Helen Reilly  
Gordon & Judy Rittmeyer  
Mr. & Mrs. William Robichaux  
Mr. & Mrs. Robert J. Robinson  
Mr. & Mrs. Vaden Shadden  
Mr. & Mrs. Robert Sigmon  
Mel & Sandra Skiles  
Mr. & Mrs. David Stagner  
Mrs. Melinda Tempe  
Mr. Felix Turner  
Marleen Allen Varner  
Richard & Susan Walton  
Christina S. Wehmeyer  
Mr. & Mrs. Donald York

**Speakers for Aquatic Center**  
Mel & Sandra Skiles

**Woodshop Building Fund**  
Mr. & Mrs. David Stagner

**Woodworking Shop**  
Mr. G. Martin Anderson &  
Dr. Sandra J. Anderson  
Carl & Ria Aufdermarsh  
Mary Bartholomew  
Gretchen Batra  
Mr. & Mrs. Gary Beck  
Mr. & Mrs. George Boone  
Dolores Borreson  
Mr. & Mrs. David Brown  
Dr. & Mrs. Ray Bryant  
Rusty & Christine Capers  
Mrs. Jill Cochrane  
Floyd & Judy Domer

Mr. & Mrs. William Durant  
Hayes & Anita Fletcher  
Mrs. Norma J. Harlan  
Loraine Haynes  
Mr. & Mrs. William Heiser  
Mr. & Mrs. Albert Hobbs  
Sara & Bill Hoyt  
Mr. & Mrs. Larry Hull  
Mr. Jerry Jacobson &  
Ms. Patricia Minard  
Ms. Michelle Kievit  
Mr. & Mrs. Harry Kloos  
Linda & Jim Kovac  
Mr. Timothy Kurtz  
Mr. & Mrs. Howard Latty  
The Rev. Robert Libbey &  
The Rev. Elizabeth Libbey  
Mr. & Mrs. Ronald Macklem  
Mrs. Norma B. Marcotte  
Mr. & Mrs. Gerald McNabb  
Annie W. Michie  
Mr. & Mrs. Richard Murphy  
Ms. Joan Payton  
The Rev. Thomas Rightmyer &  
Lucy Oliver  
Mr. William A. Seidman  
Mr. & Mrs. Vaden Shadden  
Ms. Mary Ellen Sheridan  
Mr. G.E. Sigmon & Ms. S.M. O'Connor  
Joan G. Sitton  
Mrs. Mary W. Sorum  
Mr. & Mrs. LaVoy Spooner  
Mrs. Ruth Strickland  
Mrs. Marlene H. Taylor  
Mrs. Melinda Tempe  
Mary Pat Thompson  
Mrs. Paul Tremoulet  
Ann Whaley  
Jane W. White  
Mr. & Mrs. Donald York  
Ms. Alice Youmans

**Woodworking Shop  
GIFTS IN HONOR**  
**Jim Graves**  
Mrs. Paul Tremoulet

**DEERFIELD UNRESTRICTED**  
Robert & Jo Chandler  
Dode H. Conroy  
Mr. John Fleming  
Estate of Jane Fortson  
Mr. Larry Harris

The Very Rev. S. Ross & Gwin Jones  
Estate of Medora R. Jones  
Mr. & Mrs. Isaac Owolabi  
St. Mary of the Hills Parish  
Dr. Virginia Templeton &  
Mr. Steven Plever  
Mr. & Mrs. Frank Wondrasch

**DEERFIELD UNRESTRICTED  
GIFTS IN MEMORY**  
**Kathy Fury**  
EW & VJ Fischer  
Parsec Financial Management

**Henry Kummer**  
Anonymous

**Dr. Luther Mills**  
Dr. & Mrs. Jonathan S. Krauss

**Frederick L. Yocum**  
Frederick & Jacqueline Yocum Fund

**DEERFIELD UNRESTRICTED  
GIFTS IN HONOR**  
**Betty Robinson**  
Jerry-Grace & Bruce Sadler

**Bob Wernet**  
Steven & Wanda Phifer

**Jacqueline B. Yocum**  
Frederick & Jacqueline Yocum Fund

*Deerfield's Directed Outreach  
program grew significantly this  
year. The following Charities were  
supported in 2017.*

**DIRECTED OUTREACH**  
4 Little Girls Memorial Fund  
ABCCM  
Adaptive Recreation for  
Childhood Health  
Agora Partnerships  
Alexander Cohen Hospice House  
ALPS Adult Day Services  
ALS Association  
Alzheimer's Association - WNC Chapter  
Alzheimer's Association Foundation  
Alzheimer's Disease Research  
Amazima  
American Cancer Society  
American Chestnut Foundation  
American Heart Association, Inc.  
American Lung Association

# 2017 | YEAR *in* GIVING

American Parkinson Disease Association	CarePartners Hospice	Genesis Community Loan Fund	National Foundation for Cancer Research	Sierra Club Foundation	<i>The following donors made gifts to Deerfield for Directed Outreach to one or more organizations in 2017:</i>
American Red Cross - Asheville Mountain Area	Carolina Mountain Club	Gideons International	Cancer Research	Sjogren's Syndrome Foundation	
American Refugee Committee	Carter Center	Girls on the Run of WNC	National Multiple Sclerosis Society Carolinas	Society of St. John the Evangelist	Carol R. Ackrill
AmiciMusic	Catholic Charities	Goodlettsville Help Center	National Parkinson's Foundation	Sonoma Humane Society	Roy & Nancy Adams
Anglican Digest	Catholic Relief Services	Greenpeace	National Parks Conservation Association	Southern Appalachian Highlands Conservancy	Anonymous
Anglicans for Life	Center for Community Change	Habitat for Humanity	Natural Resources Defense Council	Southern Environmental Law Center	Drs. William & Sally Atkins
Appalachian State University Foundation	Center for Liturgy & the Arts	Harrisonville Senior Citizen Center	Nature Conservancy	Southern Poverty Law Center	Carl & Ria Aufdermarsh
Appalachian Sustainable Agriculture Project	Charity Navigator	Haywood Street Congregation & Respite	Nature Conservancy of North Carolina	SPCA of Wake County	Mary Bartholomew
Appalachian Trail Conservancy	Children First	Hearts with Hands	Navy-Marine Corps Relief Society	Special Olympics North Carolina	Gretchen Batra
Appalachian Voices	Children's Advocacy Center	Heifer International	NC Community Foundation	St. Giles Chapel	Gary & Louise Beck
Armed Services YMCA	Children's Hope Alliance	Helios Warriors WNC	NC Council of Churches	St. Giles Memorial Garden	Dr. Richard Besley & Dr. Judy Boone
Arthritis Foundation	Children's Welfare League	Helpmate	NC Interfaith Power & Light	St. Jude's Children's Hospital	Dr. & Mrs. Stephen Betso
Asheville Art Museum	Clean Water for NC	Hemophilia of North Carolina	North Carolina Arboretum Society	St. Vincent de Paul Society	Mr. Larry Bialkowski
Asheville Baroque Concerts	Club Nova Community, Inc	Hendersonville Rescue Mission	Nothing But Nets	Student Conservation Association	Mr. Bernard A. Boden
Asheville Greenworks	Coalition for Kids, Inc.	Homeward Bound	Osher Lifelong Learning Institute (OLLI)	Summit Leadership Foundation	Jan & Piet Bodenhorst
Asheville Humane Society	Community Foundation of WNC - Women for Women	Humane Society of the US	Operation Homefront of the Carolinas	Susan G. Komen	Stephanie & Gary Book
Asheville Lyric Opera	Conservation Trust for NC	Insight for Living Ministries	Osteogenesis Imperfecta Foundation	The American Red Cross	Mr. John Bordley, Jr.
Asheville Poverty Initiative	Council on Aging	International Campaign for Tibet	Our Daily Bread Ministries	The Botanical Gardens at Asheville	Capt. Walton T. Boyer, Jr.
Asheville School	Covenant House	International Refugee Committee	Ovarian Cancer Research Fund Alliance	The River	Ms. Deborah Britt
Asheville-Buncombe Technical Community College Foundation	CRU/Campus Crusade For Christ	InterVarsity	Paralyzed Veterans of America	Toys for Tots Foundation	Mr. & Mrs. Fred Brooking
Audobon Society of North Carolina	Cystic Fibrosis Foundation	Jimmy V Foundation for Cancer Research	Parents for Educational Freedom in North Carolina	Uhuru Child	Mr. & Mrs. Cleveland Brown
Barnabas Center	Diana Wortham Theatre	Judicial Watch	Partnership for Pastoral Counseling	UNC-TV	Mr. Robert S. Brunk
Berry College/J. Mitchell & Cleone C. Elrod Scholarship	Dignity PERIOD	Just Economics of WNC	Patterson Township Historical Society	UNICEF	Elizabeth Byerly
Best Friends	Disabled American Veterans	Juvenile Diabetes Research Foundation	Pediatric Brain Tumor Foundation	United States Holocaust Memorial Museum	Mrs. Kay Cannon
Bible Study Fellowship	Doctors Without Borders	Kanuga Conferences	Penland School of Crafts	United Way	Walter & Elizabeth Cantrell
Global Headquarters	DonorsChoose.org	Lake Junaluska	People for the Ethical Treatment of Animals	Unity World Headquarters	Mr. Robert Carr & Ms. Carolyn Davis
Billy Graham Evangelistic Association	East Greenwich Rotary Club Scholarship Fund	Lake Logan Episcopal Center	Physicians Committee for Responsible Medicine	USO	Robert & Jo Chandler
Black Mountain Home for Children	Easter Seals	Learning Ally	Pisgah Legal Services	USO of North Carolina	Mr. & Mrs. Robert Chapin
BLT	Eblen Charities	Legal Aid of North Carolina	Planned Parenthood	Valle Crucis Conference Center	Amy & Mike Clarke
Blue Ridge Humane Society	EdChoice/Friedman Foundation	Leukemia & Lymphoma Society	Read to Succeed Asheville	Verner Center for Early Learning	Mrs. Betty Cobble
Blue Ridge Literacy Council	Elderhostel, Inc.	Lifeline International	Real Life Ministries	Warren Wilson College	Jill Cochrane
Blue Ridge Public Radio	Eliada Homes	Ligonier Ministries	RiverLink	WCQS	Kathryn Marie Cole
Boy Scouts of America, Daniel Boone Council	Elite Funds Freedom	Literacy Council of Buncombe County	Rotary Club of Asheville	Western Carolina Rescue Ministry	George & Pat Collett
Boys Town	Episcopal Relief & Development	Little Brothers - Friends of the Elderly	Rotary Foundation	Wheatley Fund for Poetry & Contemporary Fiction	Barbara & Cecil Colon
Brevard Music Center	Equal Justice Initiative	MAHEC Foundation	Safelight, Inc.	WNC Birth Center	Dode H. Conroy
Bristol Hospice	Erie Uplink	Make a Wish Foundation WNC	Salvation Army	WNC Citizens for an End to Institutional Bigotry	Henry & Lolly Copeland
Brother Wolf Animal Rescue	Exploring Joara Foundation	MANNA Food Bank	Samaritan's Purse	WNCAP	Mr. & Mrs. Joseph F. Cummings, Jr.
Brother's Keeper	Family Compass	MD Anderson Cancer Center	Santa Pal of Asheville	Womansong	Mrs. Kathryn P. Daughton
C.S. Lewis Institute	First Congregational UCC Homeless Ministries	Meals on Wheels	Save the Children	World Vision	Ms. Madeline Davis
Campaign for Southern Equality	Flat Rock Playhouse	Melanoma Research Foundation	Scleroderma Foundation	World Wildlife Fund	Suzanne Nesbitt Dawkins
Cancer Research Institute	Food for Fairview	MemoryCare	Seed Programs International	Wounded Warrior Project	Mr. & Mrs. Norm Dawson
CARE	Forward Movement	Mercy Corps	Seva Foundation	Wreaths Across America	Joan Del Colliano
CARE USA	French Broad River Academy for Boys	Mission Health Care Foundation	Sewanee University of the South	Younglife	Mr. Gerald DeLand
CarePartners Adult Day Services	Friends of Santa Claus	MOAA Military Family Initiative	Shikabania School	YWCA of Asheville	Mr. Nancy Dill
CarePartners Foundation	Friends of the Blue Ridge Parkway	Moldova World Children's Fund	Shriner's Hospital for Children		Mr. & Mrs. Floyd Domer
	Friends of the Earth	Mountain Child Advocacy Center			Bill & Judy Durant
	Friends of the Mountains-to-Sea Trail	NARAL			The Rev. Barbara Eldridge
	Friends of the South Buncombe Library				Mrs. J. Mitchell Elrod, Jr.
					Human Hurt & Hope Fund of the Episcopal Diocese of WNC



Dr. & Dr. Raymond Eve  
Rev. & Mrs. David Fargo  
Hayes & Anita Fletcher  
Mrs. Kathy Foster  
Gaetana & Jerry Friedman  
Cheryl & Glen Gettinger  
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Mrs. Eugenia S. Goff  
James & Claire Graves  
John & Barbara Gregg  
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Mrs. Norma J. Harlan  
Judy & Jim Havard  
Peter & Anna Cay Hawes  
Mr. & Mrs. Reginald Hedrick  
Bill & Loretta Heiser  
Mrs. Helen Hellman  
John & Marjorie Hickman  
The Rev. Tonya Hill  
Mr. & Mrs. Albert Hobbs  
Col. & Mrs. William Holland  
Mr. & Mrs. Robert L. Hollis  
Sara & Bill Hoyt  
Bill & Marilyn Hubbard  
John & Elizabeth Hubbell  
Tom & Peg Hughes  
Larry & Ellen Hull  
Mr. & Mrs. Harold C. Jacobs  
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Mr. Jim Jarratt  
Dick & Sue Johannes  
Lynda Kepler  
Harry & Sydney Kloos  
Norma Kummer  
Dr. Jay Lathrop  
Dennis & Carol Leach  
Mrs. Florence Lee  
Mrs. Polly LeFaire  
Myron & Angela Lepro  
The Rev. Robert Libbey &  
The Rev. Elizabeth Libbey  
Jack & Linda Lockett  
Ms. Deb Lombardi  
Beverly Lusk  
Bob & Gail MacLean  
Bill & Sue Macy  
Mrs. Alexander Maitland, III  
Mrs. Norma B. Marcotte  
Ms. Jeanie Marshall  
Hal & Nancy Martin  
The Rev. Nancy McCarthy

Nancy & Walter McConnell  
George McDermott  
Mary P. Merrill & David W. Tarr  
Bill & Mary Metts  
The Rev. Nancy Mills  
Mr. & Mrs. Donald Mitchell  
Mr. Joe Morgan & Ms. Milli Way  
Mrs. Phoebe Nelson  
Barry & Janis Newbery  
Mr. & Mrs. Russell Newton, Jr.  
Mrs. Jane Parmley  
Mr. & Mrs. Clarence Patterson  
Mr. & Mrs. Joseph F. Pawlick, Jr.  
Ms. Carol Perine  
Ada "Tate" Phillips  
K.S. Phillips  
Mrs. Winnifred O. Pickering  
Mrs. Betty Pond  
Ray & Penny Ponder  
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**For a complete list of which charities were supported by specific donors, contact the Philanthropy Office.**

***Every effort has been made to ensure the accuracy of these donor lists. If an error is discovered, please notify us. Thank you.***

### **Deerfield Legacy Society**

The Deerfield Legacy Society's intent is to recognize, with appreciation and gratitude, the generosity of those who have made provisions for Deerfield in their estate planning. If you provided for Deerfield in your will or trust or created a life-income gift, we invite you to be recognized as a member of the Deerfield Legacy Society. Please contact the Philanthropy Office for further information.

# DEERFIELD EPISCOPAL RETIREMENT COMMUNITY, INC.

Balance Sheets September 30, 2017 and 2016

Assets	2017	2016
<b>Current assets:</b>		
Cash and cash equivalents	\$ 14,885,735	\$ 18,102,316
Investments	53,187,107	64,123,647
Accounts receivable	1,543,669	1,372,106
Prepaid expenses	127,922	169,702
Inventories	101,880	72,166
Current portion of assets limited as to use	714,943	718,335
<b>Total current assets</b>	<b>70,561,256</b>	<b>84,558,272</b>
<b>Non-current assets:</b>		
Assets limited as to use:		
By Board for:		
Statutory operating reserves	6,056,444	5,852,793
Benevolent assistance	1,737,245	1,442,420
Mission advancement fund	7,898,200	7,200,000
Under bond indenture agreement	714,943	718,336
Under donor restrictions	2,151,323	2,188,171
Total assets limited as to use	18,558,155	17,401,720
Less current portion	(714,943)	(718,335)
Total assets limited as to use, less current portion	17,843,212	16,683,385
Property and equipment, net	134,409,919	132,072,653
Cost of acquiring continuing care contracts, net	222,828	268,296
<b>Total non-current assets</b>	<b>152,475,959</b>	<b>149,024,334</b>
<b>Total assets</b>	<b>\$ 223,037,215</b>	<b>\$ 233,582,606</b>
<b>Liabilities and Net Assets</b>		
<b>Current liabilities:</b>		
Accounts payable	\$ 1,562,249	\$ 3,155,214
Accrued salaries and wages	266,244	241,085
Accrued interest payable	1,042,020	614,614
Other accrued liabilities	1,099,257	967,359
Refundable entrance fees	1,300,000	900,000
Current portion of bonds payable	2,730,000	2,710,000
<b>Total current liabilities</b>	<b>7,999,770</b>	<b>8,588,272</b>
<b>Long-term liabilities:</b>		
Deferred parking revenue	586,699	605,322
Refundable parking fees	120,000	120,000
Admission deposits	1,394,886	2,417,784
Refundable entrance fees, less current portion	11,979,039	8,249,007
Deferred revenue from entrance fees	84,116,027	74,928,965
Deferred customization revenue	1,195,768	770,930
Bonds payable, net	61,908,637	94,462,209
<b>Total long-term liabilities</b>	<b>161,301,056</b>	<b>181,554,217</b>
<b>Total liabilities</b>	<b>169,300,826</b>	<b>190,142,489</b>
<b>Net assets:</b>		
Unrestricted	48,225,114	37,891,994
Temporarily restricted	2,151,323	2,188,171
Permanently restricted	3,359,952	3,359,952
<b>Total net assets</b>	<b>53,736,389</b>	<b>43,440,117</b>
<b>Total liabilities and net assets</b>	<b>\$ 223,037,215</b>	<b>\$ 233,582,606</b>

# Statements of Cash Flows

For the Years Ended September 30, 2017 and 2016

	2017	2016
<b>Operating activities:</b>		
Change in net assets	\$ 10,296,272	\$ (1,541,505)
Adjustments to reconcile change in net assets to cash provided (used) by operating activities:		
Depreciation and amortization	5,430,675	5,137,891
Amortization of bond premium	(301,448)	(31,068)
Amortization of bond issuance costs	512,876	92,096
Loss on refunding	-	6,289,230
(Gain) Loss on disposal of assets	(5,068)	2,260
Entrance fees received	25,043,953	10,831,380
Amortization of entrance fees	(10,397,347)	(8,819,260)
Net change in:		
Investments and other assets limited as to use	9,776,712	(32,607,162)
Accounts receivable	(171,563)	(353,477)
Prepaid expenses	41,780	(22,248)
Inventories	(29,714)	(3,931)
Accounts payable and accrued liabilities	(889,862)	(1,304,267)
Deferred parking revenue and refundable parking fees	(18,623)	(22,198)
Admission deposits	(927,068)	661,941
<b>Net cash provided (used) by operating activities</b>	<b>38,361,575</b>	<b>(21,690,318)</b>
<b>Investing activities:</b>		
Purchases of property and equipment	(7,849,845)	(8,896,151)
Proceeds from sale of property and equipment	13,800	6,518
Change in assets limited as to use	3,393	5,041,231
<b>Net cash used by investing activities</b>	<b>(7,832,652)</b>	<b>(3,848,402)</b>
<b>Financing activities:</b>		
Payment on bonds payable	(32,745,000)	(47,993,105)
Proceeds from bond issuance	-	46,440,668
Bond issuance costs (incurred)	-	(660,135)
Interest paid as part of the refunding of bonds payable	-	(5,358,220)
Refunds of deposits and refundable fees	(3,166,371)	(1,549,595)
Refundable entrance fees received	2,165,867	3,467,650
<b>Net cash used by financing activities</b>	<b>(33,745,504)</b>	<b>(5,652,737)</b>
Change in cash and cash equivalents	(3,216,581)	(31,191,457)
Cash and cash equivalents, beginning of year	18,102,316	49,293,773
<b>Cash and cash equivalents, end of year</b>	<b>\$ 14,885,735</b>	<b>\$ 18,102,316</b>
<b>Supplemental cash flow information:</b>		
<b>Interest paid</b>	<b>\$ 2,267,186</b>	<b>\$ 4,366,096</b>
<b>Non-cash activities:</b>		
<b>Purchase of property and equipment in accounts payable and accrued liabilities at year-end</b>	<b>\$ 118,640</b>	<b>\$ 705,827</b>
<b>Entrance fee refund included in accounts payable at year-end</b>	<b>\$ -</b>	<b>\$ 1,106,376</b>

## DEERFIELD EPISCOPAL RETIREMENT COMMUNITY, INC.

### Statements of Operations and Changes in Net Assets

For the Years Ended September 30, 2017 and 2016

	Unrestricted	Temporarily Restricted	Permanently Restricted	2017	2016
Revenues, gains and other support:					
Resident fees	\$ 23,848,551	\$ -	\$ -	\$ 23,848,551	\$ 22,614,267
Net realized gain (loss) on investments	1,175,921	-	-	1,175,921	(1,529,196)
Net unrealized gain on investments	2,854,713	-	-	2,854,713	2,928,493
Contributions and bequests	623,234	-	-	623,234	158,546
Interest and dividend income	1,571,924	-	-	1,571,924	1,294,569
Amortization of entrance fees	10,397,347	-	-	10,397,347	8,819,260
Other income	765,076	-	-	765,076	732,237
Net assets released from restriction—operating	854,455	(854,455)	-	-	-
<b>Total revenues, gains and other support</b>	<b>42,091,221</b>	<b>(854,455)</b>	<b>-</b>	<b>41,236,766</b>	<b>35,018,176</b>
Expenses:					
Resident care	13,494,627	-	-	13,494,627	13,196,339
Management and general	4,371,597	-	-	4,371,597	4,008,393
Plant operations and maintenance	5,462,394	-	-	5,462,394	5,654,983
Fund development	92,788	-	-	92,788	112,514
Interest	2,906,020	-	-	2,906,020	3,600,202
Depreciation and amortization	5,430,675	-	-	5,430,675	5,137,891
<b>Total expenses</b>	<b>31,758,101</b>	<b>-</b>	<b>-</b>	<b>31,758,101</b>	<b>31,710,322</b>
Operating income (loss)	10,333,120	(854,455)	-	9,478,665	3,307,854
Nonoperating loss:					
Loss on refunding	-	-	-	-	(6,289,230)
Excess of revenues over (under) expenses	10,333,120	(854,455)	-	9,478,665	(2,981,376)
Other changes in net assets:					
Contributions	-	817,607	-	817,607	1,439,871
Change in net assets	10,333,120	(36,848)	-	10,296,272	(1,541,505)
<b>Net assets, beginning of year</b>	<b>37,891,994</b>	<b>2,188,171</b>	<b>3,359,952</b>	<b>43,440,117</b>	<b>44,981,622</b>
<b>Net assets, end of year</b>	<b>\$ 48,225,114</b>	<b>\$ 2,151,323</b>	<b>\$ 3,359,952</b>	<b>\$ 53,736,389</b>	<b>\$ 43,440,117</b>

The financial statements shown do not include notes, which are considered a significant part of financial statements. The complete audited financials are available upon request.



# Deerfield

AN EPISCOPAL RETIREMENT COMMUNITY

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Asheville, North Carolina 28803  
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