

# Deerfield

AN EPISCOPAL RETIREMENT COMMUNITY



*Celebrating*  
COMMUNITY



# From our CEO

The Deerfield Community experienced another outstanding year in 2016. This report will describe how we continued to grow stronger and better in several significant ways. Indeed, there have been so many bright spots produced by our residents and staff throughout the year that we are challenged to focus only on the most dramatic outcomes. Following are just a few highlights.

We began welcoming our new cottage residents to the community as homes became ready for occupancy during the year. As of this writing we have completed 17 of the 27 new residences. All of the site work has been completed including construction of roads, underground utilities, and sidewalks. The new cottage sidewalk system enables residents to enjoy an easy stroll to our community amenities. Rob Morris and his grounds crew have installed a tremendous amount of new plants, trees and shrubs all of which are native to the local area. Our new residents are raving about the quality of the construction in their new homes. We are fortunate to have Jimmy White as our general contractor and longtime Deerfield manager Ken Rhew as our project manager. Jimmy and Ken bring over 30 years' experience in completing various projects throughout our campus. The construction of the remaining ten cottages is well underway with full occupancy by the end of 2017.

Over the past two years the new residents have attended education and social events at Deerfield. These residents have gotten to know each other and have already created a network of friends that they will have for the rest of their lives. This project enabled us to serve those that had been on our wait list for some time. And, the additional resident base strengthens the entire community

by spreading overhead expenses and increasing efficiencies. This expansion project is a very positive development for all of Deerfield.

On the financial front, our management team took advantage of a narrow window of opportunity to refinance some of our existing bonds. The quick response of CFO Robert Chandler and his team capitalized on lower interest rates despite the volatility of the current interest rate market. Our financial team is to be commended for a great outcome in completing our refinancing. The resulting new debt structure will strengthen and enhance our mission for decades to come.

In addition, we are pleased to announce that Fitch Ratings has upgraded our rating from BBB+ to A- on revenue bonds issued through the North Carolina Medical Care Commission on behalf of Deerfield. Fitch's report says: "Deerfield has a long history of operations in Asheville that dates back to 1955. Deerfield maintains a national draw on prospective residents as approximately 31% of current residents come from other states in the United States while 24% come from other areas in North Carolina and 45% are from its primary market area. The geographic diversity amongst prospective residents is viewed favorably and is attributed to Deerfield's status as a 'destination' CCRC. Fitch believes this regional/national draw of residents helps insulate Deerfield from local and regional economic and real estate pressures and has led to robust occupancy levels over the last few fiscal years."

During 2016 we continued our comprehensive analysis to identify positive strategies for the future. We take great pride in keeping our campus,

community buildings and homes in pristine condition. This year we are performing an intensive analysis of all building components, systems, and equipment. This analysis will be used to update our 20 year capital repair and replacement plan. We have contracted with the firm Freeman White to assist us with the on-site planning and implementation.

One thing however will not change. Our management team and support staff remain firmly committed to rendering high quality services, amenities, and providing great value to all our residents. All our efforts are supported and guided by a gifted board of directors and the invaluable input of our Residents Council and their committees. All of us work together cooperatively to achieve our common goals. Deerfield's management team is committed to implementing best practices, assuring transparency, and integrating resident committees in decision-making processes.

Our staff wishes you a prosperous and healthy 2017.

**Robert F. Wernet, Jr.**  
President & CEO









# Board of Directors chair's letter



**Christine Dismukes**  
**Chair**  
 Community and  
 WNC Diocese  
 Volunteer  
 Asheville, NC



**Jeff Covington**  
**Vice Chair**  
 Executive V.P.,  
 Chief Credit Officer  
 Carolina Alliance Bank  
 Asheville, NC



**Larry Harris**  
**Treasurer**  
 C.P.A., C.F.P.  
 Burlingham & Harris  
 Asheville, NC



**Lynn Kieffer**  
**Secretary**  
 Pharmacist  
 Asheville, NC



**John Fleming**  
**Assistant Secretary**  
 Attorney  
 McGuire Wood &  
 Bisette  
 Asheville, NC

2016 marked my 8th year of Deerfield board membership, and the beginning of my term as board chair. One of my personal goals this year was to get to know residents through their participation on the Residents Council. I wanted to understand how the Residents Council operated and effected change at Deerfield. Having had the pleasure of attending a Residents Council meeting and all subcommittees, I am impressed with the hours of work and dedication put in by over 120 residents of this Community. I was also able to see firsthand the cooperation of staff and residents, who together work to put ideas into action in order to make this community even more outstanding.

Council and the senior management team will be combining their skills and expertise in 2017 to review and update both our mission statement and outline strategies for the future.

Deerfield continues to be sound financially, having attained an A- Fitch rating this year, which puts us in the top 1% of non-profit CCRC's. Census is high, with occupancy rates at 98% and a waiting list of over 900. The new neighborhood is over halfway occupied and on target to have all homes completed by September, 2017. There is a great appreciation for the senior management team who work passionately and tirelessly to continue to keep this community strong.

I had the privilege of attending my third annual meeting of the National Association of CCRC's, this year held in Indianapolis, IN, along with members of your senior management staff. One of the workshops I attended focused on Governance and Strategy, designed specifically for board members. How timely, as it followed our own annual board retreat held just a few days prior. Our board retreat was lead by one of our consultants from Clifton Larsen Allen, after surveying all members of our board, Residents Council board and senior management team. This retreat included all those surveyed and presented results that will enable the Deerfield board in future planning.

Finally, I'd like to share with you that as a retired RN with a concentration in Health and Wellness Education and Cardiac Rehab, I am very particular about the health care support my family receives. Both my husband and I have experienced first-hand the excellence of care provided to Deerfield residents, as our parents have transitioned through all levels of care at this amazing community. It is a Deerfield story that spans over a decade, and as future residents ourselves, a story that will continue.

My deepest thanks go to all employees of Deerfield, to the residents who bring a wealth of experience and talent, and to a committed board who desire to maintain the reputation Deerfield so soundly deserves.

**Christine Dismukes**, Chair  
 Deerfield Board of Directors

We welcomed Jeff Covington to the position of board Vice Chair this year. Jeff and other members bring a myriad of skills to the board including legal, financial, business and management, health care, education and clergy. The board, together with the Residents



**Robert F. Burgin**  
 CEO, Mission Hospital  
 System, retired  
 Asheville, NC



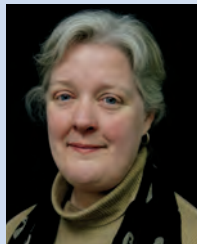
**The Reverend  
 Ross Jones**  
 Retired Clergy



**Walter McConnell**  
 Deerfield Resident  
 Investment Manager,  
 retired



**Isaac Owolabi**  
 Ph.D., Professor  
 Montreat College  
 Black Mountain, NC



**Virginia Templeton**  
 M.D.  
 Executive Director,  
 MemoryCare  
 Asheville, NC



**The Rt. Reverend  
 José McLoughlin**  
**Permanent Seat**  
 Bishop,  
 The Episcopal  
 Diocese of WNC



**Sandra Macklem**  
 President,  
 Deerfield  
 Residents Council



**Bob Wernet**  
 President & CEO,  
 Deerfield Episcopal  
 Retirement  
 Community

## EX-OFFICIO MEMBERS

# Residents Council report

Deerfield is an amazing community, filled with accomplished residents with a wide variety of life stories and backgrounds, supported by caring and well-qualified staff, living and working in a beautiful and comfortable community. The hard work of the staff and the engagement and involvement of the residents works for the betterment of the community as a whole, and that provides a solid foundation as we transition and respond to the changes within our community and those around us.

The Residents Council looks toward the future, working to improve how it functions as the primary communications channel between residents and Deerfield staff, and deciphering how best to support the expectations of current and future residents. Like many aspects of life at Deerfield, the Residents Council is in transition, building on strengths and moving toward meeting and exceeding expectations.

Deerfield residents are invested in their community, and work closely with staff in many ways. With more than 120 residents serving in the Residents Association, the Residents Council, its standing committees, ad hoc committees, and special focus groups, residents have an active, strong voice in both day-to-day operations and the longer term planning for Deerfield. A few examples include:

- The Sustainability Group has recommended actions that have resulted in reduced energy costs and significant reductions in the amount of non-recyclable waste products. In 2016, four subcommittees were formed to address conservation, green initiatives, recycling, and education.
- The Ad Hoc Communications Committee maintains and continuously improves the resident website, MyDeerfield.org, a user-friendly source of phone directories, activities, weather, Council

reports, dining menus, etc., that helps residents stay better informed.

- Residents on the Dining Committee help dining staff determine menu cycles, as well as review and respond to resident comments and suggestions. The majority of comments received are positive, a good indicator of quality services and communication.
- The Employee Appreciation Committee, comprised of Deerfield residents, raised more than \$287,000 for the 2016 Employee Appreciation Fund, the largest amount raised in the history of the fund. With Deerfield's strict no tipping policy,



**Deerfield Residents Council**

*From left to right: Peter Hawes; Bill Atkins; Angela Lepro; Ruth Allen; Franklin Sanders; Sandra Macklem, President; Bob Libbey; Nancy McCarthy; Jack Ingersoll; Jim Robertson*

the gifts from this fund help show appreciation for the talented and caring employees who are key to making Deerfield a wonderful place to live.

- Not only does the Grounds and Landscape Committee work with staff regarding the appearance of the campus gardens and trees, they have helped residents with special needs experience more of its beauty. This year, responding to the requests of low vision residents, the committee worked with staff to identify and reduce impediments for those with low vision.

- At its monthly meetings, the Residents Council reviews resident comments and suggestions submitted to its suggestion box. This year to date, more than 50 items have been addressed, helping create better communications between residents and their Council, and helping staff identify and resolve resident questions and concerns.

Deerfield residents are highly active in creative programs, health and fitness activities, and educational activities on campus. They keep fit in both aquatic and land exercise classes, with an average of 250 class participants and 100 using the fitness center equipment daily; a new Outdoor Fitness Park, which consists of four strength-building equipment stations, was installed in 2016 and paid for by resident donations.

We give back to the greater Asheville area in many ways. Residents contributed thousands of volunteer hours this year to dozens of community organizations serving the arts, education of children and adults, families, the aged, animal welfare, the environment, and many more activities.

Even from this brief description, you can see that Deerfield residents: are accomplished...look toward the future...invest themselves in our community...work well with staff to address concerns, issues, and problems...provide a strong voice and input...focus on creativity,

health, and wellness...give back to the wider community. Deerfield IS an amazing place to live, for both current and future residents.

**Sandra Macklem, President**  
Deerfield Residents Council



# Marketing report



## Deerfield Marketing Team

From left to right: Kathy Foster, Director of Marketing; Debbie Wilbanks; Dianne Mastandrea; Deborah Robinson

We can easily measure success by the numbers – averaging 165 new wait list members in the last 3 years; 17 brand new units occupied in the new neighborhood this year; 52 residences over-all readied for a new move-in. Behind every one of those numbers is a story – that’s where the meaning is, and that is what marks true success.

From the first introduction to Deerfield by a member of the marketing team and a resident ambassador, throughout the “getting to know you” phase and wait time, and to move-in day, a relationship is being developed and a story is being written. There is a special kind of excitement around the office when a new resident completes the “closing” appointment, and receives the keys for their new home. That moment is a culmination of months of preparation after the acceptance of a residence at Deerfield, and often years of planning for this transition. The story begins at the first visit to Deerfield –

often during the first phone conversation, and it continues when they move into their new home.

The marketing team works diligently to present Deerfield to prospects, hundreds each year, and then maintain relationships with those who join the Future Residency Program. It is not a job it is a calling, a special opportunity to be a part of this very important life decision. The reward is not a number but a feeling, expressed here in some shared favorite moments:

“The moment of excitement when I show the newly renovated apartment to a soon-to-be resident, and I realize that this person is moving in and I’ll get to see them around campus.”

“It gives me such happiness when residents share with me that their stars have aligned so they can move into Deerfield.”

“What I like is when a new resident is here for two weeks and they tell me they not only love it but it keeps getting better.”

It feels great to report that we had 584 appointments with prospects; 170 new families added to the Future Residency Program; 81 new residents moved into their new homes. Yes, the numbers are fantastic, but the story is epic!

## Kathy Foster

Director of Marketing





## New Neighborhood Update

In 2016, 34 new residents were welcomed into 17 new homes in the new neighborhood at Deerfield. These homes were built under the supervision and direction of Ken Rhew, project manager, and Jimmy White, builder. The successes realized along the way during this ongoing project are a culmination of hard work, dedication, and a passion to serve others.

Ken Rhew is easing into retirement after 17 years as Director of Facility Services by working as the project manager for the new expansion. He has always had three main goals for the many building projects at Deerfield over the years: "To deliver a quality product, on schedule, and on budget."

Jimmy White, owner of JW Builders in Asheville, has built many of the homes at Deerfield, as well as other customization projects within the community. It is not just a job for Jimmy, as he puts it, "It is truly an honor and privilege to build homes. I have been building for 35 years, and this (current Deerfield expansion) is the largest project in my career."

The passion and work ethic of both Ken and Jimmy have greatly contributed to this successful Deerfield expansion.









# Chaplain's letter

This past year, we welcomed a new bishop to the Episcopal Diocese of Western North Carolina, the Rt. Rev. José A. McLoughlin. He is an energetic young man with a great deal of enthusiasm for the church and ministries like the one we have at Deerfield. A number of Deerfield residents and staff served on the search and transition committees to find the new bishop, and we also hosted many events during the year-long search. The process culminated in a delightful dinner the night before the ordination service led by the Presiding Bishop of the Episcopal Church, the Most Rev. Michael Curry – his first visit to Deerfield, but he promised not his last. Bishop José has now taken his place as a member of the Deerfield board of directors, and has already become an integral member of the community, including at St. Giles Chapel where he received 17 new members during an Advent celebration.

St. Giles Chapel remains committed to serving the spiritual needs of everyone in the Deerfield community, resident and staff together, as well as serving our neighbors throughout Asheville. This past year, we were able to expand the ministry beyond the usual worship services in the Healthcare Chapel and St. Giles Chapel, the hospital visits and the pastoral counseling sessions, the memorial services and the management of the Memorial Garden. We were also able to pay the entire cost for 16 children of Deerfield employees to attend summer camp, and we would like to increase that number by 33% for next summer. Our goal is also to expand and enhance the Memorial

Garden to make it more inclusive of the whole Deerfield community and more reflective of the beauty of Western NC, and to make consistent monthly maintenance and continued modest improvements for 2017 and beyond. Additionally, we will send an exceptional young student from our sister chapel, La Capilla de Santa Maria, to UNC Asheville to study Mechanical Engineering, and we would like to support him throughout his undergraduate education. These are just a few aspects of the expanded ministry of St. Giles.

From the very beginning, Deerfield has been rooted in faith, hope and love. It is a sacred place in which everyone's faith matters – traditional and non-traditional alike. St. Giles has been at the heart of the community and that heart continues to beat strong today.

## **The Rev. Richard Lindsley Walton**

Lead Chaplain & Director of Pastoral Care Services





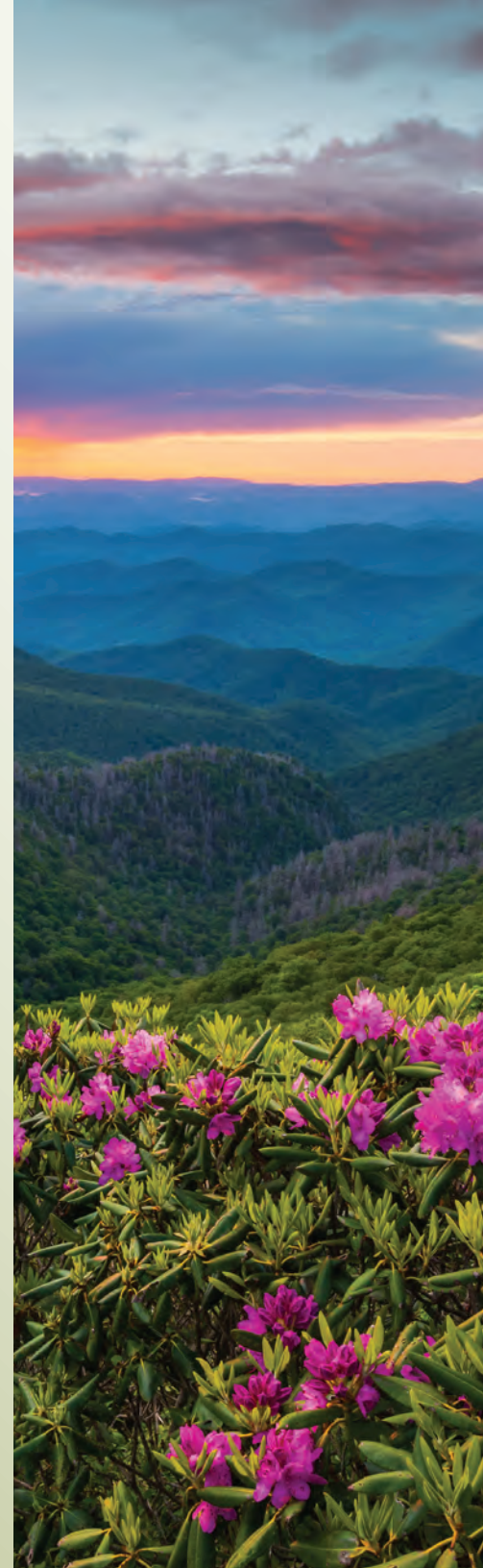
# Our Community

As we reflect back on 2016 we realize the continuation of the Deerfield story. It started before the first building was constructed in 1955 and continues as we complete the new neighborhood, and strategically plan for the future. The story is the people, staff and residents, who come together to support and care for one another, inspire and empower each other, who give of themselves with generous hearts to make the Deerfield community and the world a better place.

1. Annual Resident & Staff Croquet Tournament during Active Aging Week
2. Staff member Cheryl Smith receives Award of Excellence for her work with WorxHub – our work order software program
3. Annie the dog visits with residents as often as she can
4. Shopping at the Annual Art Show & Sale
5. Capt. Walt Boyer, resident, receives Excellence in Advocacy Award from Leading Age NC
6. Resident volunteers at the Empty Bowl annual fundraiser for MANNA Food Bank
7. Residents & staff joined together for the first annual Sustainability Fair
8. Residents present their crafts at the Annual Art Show & Sale
9. Board chair Chris Dismukes presents Don Lisnerski with a plaque to commemorate his nine years of service on the Deerfield board









# Philanthropy report

Establishing a new philanthropy routine is an important aspect of settling into a new community. Often, folks moving to Deerfield from close by already have established relationships with local non-profits. For new residents relocating from further away, finding ways to help others, either by donating or volunteering, is often an important goal. Meeting one-on-one with new residents a few months after their move is complete, we work to match people with opportunities that suit their interests, abilities, and desired level of participation. Whether someone wants an ongoing volunteer job like delivering Meals on Wheels to homebound seniors or a one-time chance to pack weekend food bags for hungry school children at MANNA Food Bank, connecting our residents with people and causes that need them is an important part of our commitment to helping them lead fulfilling, joyful lives.

Both as individuals and as a community, we take Social Accountability seriously. This year, Deerfield donated \$200,000 to the capital campaign to allow MemoryCare, our partner in caring for people with cognitive impairment, to build a new facility and thus expand their program. We also made a four-year pledge of \$50,000 per year to fund the Council on Aging's Seniors Safe at Home program, a service that installs equipment like grab bars and wheelchair ramps in private homes.

Through our Directed Outreach program, residents donated \$328,860.45 to 221 local and

national charities that are somehow aligned with our mission, an 11% increase over 2015. In addition to our long-standing outreach traditions, like providing Thanksgiving dinners for Meals on Wheels shut-ins, this year we also provided 134 backpacks filled with school supplies to the United Way for distribution to local school children and volunteered numerous hours building Habitat for Humanity's Interfaith house.

As quickly as our Wish List was updated, residents stepped forward to fund these special projects. Their generosity enabled us to purchase state-of-the-art lifts to make transfers safer for both patients and staff, as well as medical monitoring devices to record vital signs efficiently. Our new outdoor amenities, a fireplace and a fitness park, created with guidance from and completely funded by residents, add new ways to enjoy our beautiful mountain landscape.

Perhaps the surest sign of the health of our community is the fact that each year our Legacy Society, comprised of people who have designed a gift for Deerfield in their estate plan, continues to grow. These gifts of a lifetime enable us to provide for those who have outlived their resources, care for all of our residents in accordance with our mission, and see Deerfield through its own transitions.

**Cheryl Gettinger**  
Director of Philanthropy





# Year in Giving 2016

## RESIDENTS ASSISTANT FUND

Gretchen Batra  
Mrs. Mona Booth  
Mr. & Mrs. William Boyd  
Ray & Annie Bryant  
Estate of Mrs. Janet Cable  
Walter & Elizabeth Cantrell  
George & Pat Collett  
Mr. Gerald DeLand  
Gaetana Friedman  
James & Claire Graves  
Jim & Betty Henderson  
Warren & Yvonne Herbst  
John & Elizabeth Hubbell  
Lynda Kepler  
Jim & Linda Kovac  
Henry & Norma Kummer  
Glenn & Betsy Mayes  
Mr. James A. McNett  
Luther & Nancy Mills  
Helen Reilly  
Tom Rightmyer & Lucy Oliver  
Estate of Carmen Cox Robinson  
Garland Samuels  
Bob & Marian Sigmon  
Mel & Sandra Skiles  
St. Mary of the Hills Parish  
Mimi Tittle  
Marleen Allen Varner  
John & Molly Young

## Gifts in Memory

Dorel Abbott  
Tom Rightmyer & Lucy Oliver

Barbara Allison  
Mr. & Mrs. Robert F. Wernet, Jr.

Dr. William Askew  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Mr. & Mrs. Robert F. Wernet, Jr.

Jane Atchison  
Mr. & Mrs. Robert F. Wernet, Jr.

Leland Bartholomew  
Anonymous  
Shirley & Don Kern  
Mr. & Mrs. Paul Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Dorothea Bell  
Mr. & Mrs. Robert F. Wernet, Jr.

Priscilla Bleke  
Sara & Bill Hoyt  
Mr. & Mrs. John Pyron  
Mrs. Marilee S. Van Wye  
Mr. & Mrs. Robert F. Wernet, Jr.

Olga Booth  
Tom Rightmyer & Lucy Oliver  
Mel & Sandra Skiles  
Mr. & Mrs. Paul Tremoulet  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.

Marge Bown  
Mr. & Mrs. Robert F. Wernet, Jr.

JoAnne Boyer  
Mr. & Mrs. Robert F. Wernet, Jr.

Mary Ann Broos  
Ms. Dolores Borreson  
Mr. & Mrs. Robert F. Wernet, Jr.

Topping Bryan  
Mr. & Mrs. Robert F. Wernet, Jr.

Janet Cable  
Mr. & Mrs. Robert F. Wernet, Jr.

Patricia Callison  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Shirley & Don Kern  
Mr. & Mrs. Robert F. Wernet, Jr.

James "Buck" Cannon  
Sara & Bill Hoyt  
Mel & Sandra Skiles  
Mr. & Mrs. Robert F. Wernet, Jr.

Toby Cole  
Mr. & Mrs. Robert F. Wernet, Jr.

Isabella Collins  
Mr. & Mrs. Robert F. Wernet, Jr.

Kathleen Couch  
Miss Monte Richardson  
Mr. & Mrs. Robert F. Wernet, Jr.

Jack Coulton  
Mr. & Mrs. Robert F. Wernet, Jr.

Nancy Damtoft  
Mr. & Mrs. Robert F. Wernet, Jr.

Patricia Doster  
Sara & Bill Hoyt  
Tom Rightmyer & Lucy Oliver  
Mr. & Mrs. Paul Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Norbert Duerr  
Mr. & Mrs. Robert F. Wernet, Jr.

Judith Feldpausch  
Mr. & Mrs. Robert F. Wernet, Jr.

Suzanne Frederick  
Anonymous  
Sara & Bill Hoyt  
Shirley & Don Kern  
Mr. & Mrs. John Pyron  
Tom Rightmyer & Lucy Oliver  
Mrs. Marilee S. Van Wye  
Mr. & Mrs. Robert F. Wernet, Jr.

Kathy Fury  
Sara & Bill Hoyt  
Tom Rightmyer & Lucy Oliver  
Mel & Sandra Skiles  
Mr. & Mrs. Paul Tremoulet  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.

Ruth Gayle  
Anonymous  
Sara & Bill Hoyt  
Mr. & Mrs. Robert F. Wernet, Jr.

Dr. Park Gerdine  
Anonymous  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Mrs. Alexander Maitland, III  
Mr. & Mrs. Paul Tremoulet  
Mrs. Marilee S. Van Wye  
Mr. & Mrs. Robert F. Wernet, Jr.

Cynthia Gillispie  
Mr. & Mrs. Robert F. Wernet, Jr.

Mary "Monk" Goodman  
Sara & Bill Hoyt  
Mr. & Mrs. Robert F. Wernet, Jr.

Felicia "Scottie" Gourdin  
Mr. & Mrs. Robert F. Wernet, Jr.

Roger Greenwood  
Anonymous  
Sara & Bill Hoyt  
Mr. & Mrs. Robert F. Wernet, Jr.

T. Hartley Hall, IV  
Tom Rightmyer & Lucy Oliver  
Mr. & Mrs. Robert F. Wernet, Jr.

Lindsay Harper  
Anonymous  
Sara & Bill Hoyt  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.

John Harris  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Tom Rightmyer & Lucy Oliver  
Mr. & Mrs. Robert F. Wernet, Jr.

Virginia Hatheway  
Anonymous  
Sara & Bill Hoyt  
Shirley & Don Kern  
Mr. & Mrs. Paul Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Martha Hemerda  
Mr. & Mrs. Robert F. Wernet, Jr.

Frank "Walt" Horner  
Mr. & Mrs. Robert F. Wernet, Jr.

Margie Howell  
Mr. & Mrs. Robert F. Wernet, Jr.

Helen Hummert  
Mr. & Mrs. Robert F. Wernet, Jr.

Suzy Hust  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Tom Rightmyer & Lucy Oliver  
Mrs. Kat Rorison  
Mr. & Mrs. Paul Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Bror Ingvarson  
Mr. & Mrs. Robert F. Wernet, Jr.

Jack Jones  
Mr. & Mrs. Paul Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Ruby Keever  
The Rev. Dr. & Mrs. Robert E. Allen  
Carolina Lawn & Landscape  
Barbara & Claud Huggins  
Mr. & Mrs. Robert F. Wernet, Jr.  
Sara H. Yount

Christine Kimball  
Mr. & Mrs. Robert F. Wernet, Jr.

Kenneth Landriau  
Mr. & Mrs. Robert F. Wernet, Jr.

Robert E. "Buzz" Lee  
Anonymous  
John & Elizabeth Hubbell  
Shirley & Don Kern  
Tom Rightmyer & Lucy Oliver  
Mrs. Mary W. Sorum  
Mr. & Mrs. Paul Tremoulet  
Mr. & Mrs. William Waas  
Mr. & Mrs. Robert F. Wernet, Jr.

Emily Manning  
Anonymous  
Anna Maynard  
Shirley & Don Kern  
Mr. & Mrs. Robert F. Wernet, Jr.

John McKean  
Mr. & Mrs. Robert F. Wernet, Jr.

Eugenie Metarko  
Mrs. Jane Parmley  
Mr. & Mrs. Robert F. Wernet, Jr.

Lotte Meyerson  
Anonymous  
Shirley & Don Kern  
Tom Rightmyer & Lucy Oliver  
Mel & Sandra Skiles  
Mr. & Mrs. Paul Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Seymour Meyerson  
Anonymous  
Shirley & Don Kern  
Tom Rightmyer & Lucy Oliver  
Mel & Sandra Skiles  
Mr. & Mrs. Paul Tremoulet  
Mr. & Mrs. Robert F. Wernet, Jr.

Emily Mitchell  
Sara & Bill Hoyt  
Mr. & Mrs. Robert F. Wernet, Jr.

Eva Mitchell  
Mr. & Mrs. Robert F. Wernet, Jr.

Kathleen Moore  
Anonymous  
The Rev. Barbara Eldridge  
Sara & Bill Hoyt  
Mr. & Mrs. Robert F. Wernet, Jr.

Charles Noufer  
Mr. & Mrs. Robert F. Wernet, Jr.

Kathryne O'Connor  
Mr. & Mrs. Robert F. Wernet, Jr.

Dr. Kenneth Orr  
Sara & Bill Hoyt  
Bill & Alison McNutt  
Tom Rightmyer & Lucy Oliver  
Mr. & Mrs. Robert F. Wernet, Jr.

Ingram Parmley  
Anonymous  
Dr. Richard Besley & Dr. Judy Boone  
Judy & Jim Havard  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Shirley & Don Kern  
Mrs. Alexander Maitland, III  
Bill & Alison McNutt  
Tom Rightmyer & Lucy Oliver  
Mel & Sandra Skiles  
Mr. & Mrs. Paul Tremoulet  
Mr. & Mrs. William Waas  
Mr. & Mrs. Robert F. Wernet, Jr.  
The Rev. & Mrs. Harry Woggon  
Stephanie Yeager

Nellie Poster  
Mr. & Mrs. Robert F. Wernet, Jr.

Jan Richardson  
Shirley & Don Kern  
Mr. & Mrs. Robert F. Wernet, Jr.

Ken Richardson  
Anonymous  
Shirley & Don Kern  
Mrs. Alexander Maitland, III  
Mr. & Mrs. Robert F. Wernet, Jr.

Carmen Robinson  
Michael & Jennifer Goblirsch  
Sara & Bill Hoyt  
Mr. & Mrs. John Pyron  
Mrs. Kat Rorison  
Mr. & Mrs. Robert F. Wernet, Jr.

Carol Searson  
Mel & Sandra Skiles  
Mr. & Mrs. Robert F. Wernet, Jr.

Ann "Bobby" Simes  
Joan Del Colliano  
Judy & Jim Havard  
Sara & Bill Hoyt  
Lynda Kepler  
Bill & Alison McNutt  
Tom Rightmyer & Lucy Oliver  
Mel & Sandra Skiles  
Melinda Tempe  
Mr. & Mrs. Paul Tremoulet  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.  
Stephanie Yeager  
John & Molly Young



# Year in Giving 2016

Paula Sparboe  
Sara & Bill Hoyt  
Dr. & Mrs. Robert W. Kieffer  
Mr. & Mrs. Paul Tremoulet  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.

Warren Speer  
Mr. & Mrs. Robert F. Wernet, Jr.

Carolyn Spicer  
Mr. & Mrs. Robert F. Wernet, Jr.

Mary Evelyn Steele  
Mr. & Mrs. Robert F. Wernet, Jr.

Luther Thigpen  
Joan Del Colliano  
Hatcher Family  
Sara & Bill Hoyt  
Shirley & Don Kern  
Mr. & Mrs. Robert F. Wernet, Jr.

Rita Thigpen  
Mr. & Mrs. Robert F. Wernet, Jr.

Helen Thomas  
Tom Rightmyer & Lucy Oliver

Shirley Traughber  
Mr. & Mrs. Robert F. Wernet, Jr.

Moultrie Truluck  
Alan & Gayden Truluck

Ciba Vaughan  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.

Ann Wall  
Tom Rightmyer & Lucy Oliver

Patricia Weed  
Anonymous  
The Rev. Barbara Eldridge  
Sara & Bill Hoyt  
Mr. & Mrs. Paul Tremoulet  
Marleen Allen Varner  
Mr. & Mrs. Robert F. Wernet, Jr.

Jean Weinbauer  
Mr. & Mrs. Robert F. Wernet, Jr.

Eric Wellisch  
Mr. & Mrs. Robert F. Wernet, Jr.

Elizabeth Wilson  
Mr. & Mrs. Robert F. Wernet, Jr.

Glenn Wilson  
Mr. & Mrs. Robert F. Wernet, Jr.

Rick Yocum  
John & Elizabeth Hubbell  
Tom Rightmyer & Lucy Oliver  
Mr. & Mrs. Paul Tremoulet

**Gifts In Honor**  
Chris Dismukes  
Tom & Peg Hughes

Deerfield Chaplains  
Dr. Frederick W. Gourdin

Renee & Howard Latty  
Kevin & Ann Latty Family Foundation

Betty Robinson  
Jerry-Grace & Bruce Sadler

## ST. GILES CHAPEL

Mary Bartholomew  
Cecil & Barbara Colon  
Mr. Gerald DeLand  
Mrs. Robert Fletcher  
Gaetana & Jerry Friedman  
John & Barbara Gregg  
Krutulis Charitable Fund  
Mrs. Alexander Maitland, III  
Ms. Jeanie Marshall  
Nancy & Walter McConnell  
Mary P. Merrill & David W. Tarr  
Bill & Mary Metts  
Mrs. Winnifred O. Pickering  
Bill, Susan, Wes, & Sam Pyron  
Tom Rightmyer & Lucy Oliver  
Clinton H. Smoke, Jr.  
Mr. & Mrs. Paul Tremoulet  
Mrs. Helen Truluck  
Mrs. Marilee S. Van Wye  
Dorothy Westly  
Stephanie Yeager

## Gifts in Memory

Dorel Abbott  
Henry & Norma Kummer

Leland Bartholomew  
Henry & Norma Kummer  
Mr. & Mrs. Russell E. Newton, Jr.

Bob & Priscilla Bleke  
Mr. & Mrs. Russell E. Newton, Jr.

Priscilla Bleke  
Henry & Norma Kummer  
Ingram & Jane Parmley

Olga Booth  
Henry & Norma Kummer  
Ronald M. Lee

Horace Brown  
Suzanne Pyron

Patricia Callison  
Henry & Norma Kummer

James "Buck" Cannon  
Mr. & Mrs. Rick Yocum

Gladys Cochran  
Henry & Norma Kummer

Kathleen Couch  
Henry & Norma Kummer

Patricia Doster  
Ronald M. Lee

Norbert Duerr  
Mrs. Grace Duerr

Judith Feldpausch  
Henry & Norma Kummer

Suzanne Frederick  
Henry & Norma Kummer  
Ronald M. Lee

Dr. Park Gerdine  
Henry & Norma Kummer  
Ronald M. Lee

Mary "Monk" Goodman  
Don & Pat Moss

Roger Greenwood  
Henry & Norma Kummer

Lindsay Harper  
Henry & Norma Kummer  
Ingram & Jane Parmley

John Harris  
Henry & Norma Kummer

Virginia Hathaway  
Henry & Norma Kummer

Suzy Hust  
Henry & Norma Kummer

Rubye Kever  
The Rev. Tonya Hill  
Henry & Norma Kummer

Robert E. "Buzz" Lee  
Mrs. Linda Furr  
Henry & Norma Kummer  
Ronald M. Lee

Dr. Alexander Maitland, III  
Mrs. Alexander Maitland, III

Marge & Bill Marshall  
Jeanie Marshall

Lottie Meyerson  
Henry & Norma Kummer

Seymour Meyerson  
Henry & Norma Kummer

Ingram Parmley  
Cecil & Barbara Colon  
Henry & Norma Kummer  
Don & Pat Moss  
Mr. & Mrs. Thomas Rardin  
Mrs. Jean Suits

Jim Pickering  
Mrs. Winnifred O. Pickering

Jan Richardson  
Henry & Norma Kummer

Ken Richardson  
Henry & Norma Kummer

Carmen Robinson  
Henry & Norma Kummer

Ann "Bobsy" Simes  
Dick Besley & Judy Boone  
Henry & Norma Kummer

Paula Sparboe  
Mrs. Linda Furr

Scot Stoney  
Dolores G. Borreson

Luther Thigpen  
Henry & Norma Kummer

Ciba Vaughan  
Robert Vose & Mary Lou Mayer

Patricia Weed  
Henry & Norma Kummer  
Mr. & Mrs. Paul Tremoulet

**Gifts in Honor**  
The Rev. Barbara Eldridge  
Mrs. Mary Bartholomew

Havard Family Members  
Judy & Jim Havard

The Rev. Tonya Hill  
Mrs. Mary Bartholomew  
Elizabeth Byerly  
Mel & Sandra Skiles

Ruth Smith  
Bobbie Coats-Wondrasch

The Rev. Lin Walton  
Mrs. Mary Bartholomew  
Mel & Sandra Skiles

**GIFTS TO DEERFIELD**  
Aquarium Maintenance  
Ms. Dolores Borreson

Butterfly Garden  
Cheryl & Glen Gettinger  
In Memory of Rick Yocum  
Sara & Bill Hoyt  
In Memory of Rick Yocum  
Mrs. Jean R. Johnson  
Bob & Gail MacLean  
In Memory of Rick Yocum  
Mr. & Mrs. Robert F. Wernet, Jr.  
In Memory of Rick Yocum  
Mrs. Jacqueline Yocum

Croquet Improvements  
Capt. Walton T. Boyer, Jr.

Danny Boone Scholarship Fund  
Dorel A. Abbott

Mr. & Mrs. Blan C. Aldridge  
Mr. & Mrs. Blan C. Aldridge  
In Memory of  
Leland Bartholomew  
Mike & Lorna Anderberg  
Mr. G. Martin Anderson &  
Dr. Sandra J. Anderson  
Anonymous  
Carl & Ria Aufdermarsh  
In Memory of Robert E. "Buzz" Lee  
Mary Bartholomew  
Mary Bartholomew  
In Memory of Robert E. "Buzz" Lee  
Dr. Richard Besley & Dr. Judy Boone  
Mr. Bernard A. Boden  
Mr. & Mrs. Clifton Bogardus  
Nancy Bourne & Terry Agner  
In Memory of Leland Bartholomew  
Capt. Walton T. Boyer, Jr.  
Chick Brown  
Pat & Fred Brown  
Elizabeth Byerly  
Walter & Elizabeth Cantrell  
Rusty & Christine Capers  
Mr. O. Beirne Chisolm  
Amy & Mike Clarke  
George & Pat Collett  
Cecil & Barbara Colon

Cecil & Barbara Colon  
In Memory of Leland Bartholomew  
Dode H. Conroy  
T. Jeff Covington  
Mr. & Mrs. Neal Culver  
Mr. & Mrs. Joseph F. Cummings, Jr.  
Mrs. Doris Cunningham  
Mrs. Kathryn P. Daughton  
Joan Del Colliano  
Mr. Gerald DeLand  
David & Beverly Edwards  
In Memory of Roger Greenwood  
Mr. & Mrs. Hayes F. Fletcher  
Mrs. Robert Fletcher  
Mrs. Robert Fletcher  
In Memory of Robert E. "Buzz" Lee  
Mr. John Fragale  
Martha, Mandy & Beth Freeman  
In Memory of Roger Greenwood  
Mrs. Linda G. Furr  
Mrs. Linda G. Furr  
In Memory of Robert E. "Buzz" Lee  
Len & Kathy Fury  
Cheryl & Glen Gettinger  
Mrs. Loree Goodwin  
Mrs. Loree Goodwin  
In Memory of Olga Booth  
John & Barbara Gregg  
Mr. William Haggard  
T. Hartley Hall, IV  
Irene Hill Hamly  
Judy & Jim Havard  
In Memory of Leland Bartholomew  
Peter & Anna Cay Hawes  
Mr. & Mrs. Reginald Hedrick  
Mrs. Helen Hellman  
John & Marjorie Hickman  
Katharine B. Hilton  
Col. & Mrs. William Holland  
Col. & Mrs. William Holland  
In Memory of Ann "Bobsy" Simes  
Mr. & Mrs. Robert L. Hollis  
Sara & Bill Hoyt  
Sara & Bill Hoyt  
In Memory of Leland Bartholomew  
Sara & Bill Hoyt  
In Memory of Robert E. "Buzz" Lee  
John & Elizabeth Hubbell  
Tom & Peg Hughes  
Jack & Sheila Ingersoll  
Birgitta Ingvarson  
Mr. & Mrs. Harold C. Jacobs  
Lynda Kepler  
In Memory of Ingram Parmley



# Year in Giving 2016

Dr. & Mrs. Robert W. Kieffer  
In Memory of Robert E. "Buzz" Lee  
Harry & Sydney Kloos  
Krutulis Charitable Fund  
Henry & Norma Kummer  
Mrs. Elizabeth Lamb  
Dennis & Carol Leach  
Mr. Ronald M. Lee  
In Memory of Ciba Vaughan  
Mrs. Florence Lee  
Mrs. Polly LeFaire  
Myron & Angela Lepro  
The Rev. Robert Libbey &  
the Rev. Elizabeth Libbey  
Jack & Linda Lockett  
Col. & Mrs. Mahlon H. Long, III  
Mildred Loretto  
Nell & Don Loveless  
In Memory of Robert E. "Buzz" Lee  
Beverly Lusk  
Bob & Gail MacLean  
Mrs. Alexander Maitland, III  
Mrs. Alexander Maitland, III  
In Memory of  
Dr. Alexander Maitland, III  
Mrs. Alexander Maitland, III  
In Memory of Leland Bartholomew  
Mrs. Mary C. Maney  
In Memory of Roger Greenwood  
Mrs. Norma B. Marcotte  
Bubbles J. Marlowe  
Ms. Jeanie Marshall  
In Memory of Mary Ann Broos  
Hal & Nancy Martin  
Hal & Nancy Martin  
In Memory of Robert E. "Buzz" Lee  
Mrs. Marion Mayfield-Johnson  
The Rev. Nancy McCarthy  
Nancy & Walter McConnell  
George McDermott  
In Memory of Robert E. "Buzz" Lee  
Ray J. McMinn  
In Memory of Roger Greenwood  
Mrs. Marilyn McWilliam  
Mary P. Merrill & David W. Tarr  
Lotte & Seymour Meyerson  
Charles F. & Janet M. Moore  
Don & Pat Moss  
Barry & Janis Newbery  
Mr. & Mrs. Russell Newton, Jr.  
Mrs. Barbara Jean Newton

Parsec Financial Management  
In Memory of Robert E. "Buzz" Lee  
Mr. & Mrs. Joseph F. Pawlick, Jr.  
Mr. George O. Pfaff  
Mrs. Nancy Phares  
Mrs. Winnifred O. Pickering  
Mrs. Winnifred O. Pickering  
In Memory of Robert E. "Buzz" Lee  
Ray & Penny Ponder  
Ray & Penny Ponder  
In Memory of John Harris  
Ray & Penny Ponder  
In Memory of Priscilla Bleke  
Mr. & Mrs. John Pyron  
Mr. & Mrs. John Pyron  
In Memory of Leland Bartholomew  
Tom Rightmyer & Lucy Oliver  
Tom Rightmyer & Lucy Oliver  
In Memory of Leland Bartholomew  
Dr. & Mrs. James Robertson  
Mrs. Virginia Robertson  
Mrs. Kat Rorison  
Mrs. Kat Rorison  
In Memory of Robert E. "Buzz" Lee  
Mrs. Kat Rorison  
In Memory of Roger Greenwood  
Mr. James Russell  
Garland Samuels  
Mr. & Mrs. Franklin D. Sanders  
Ernie & Gail Saye  
In Memory of Roger Greenwood  
Shirley P. Schultz  
Victor & Diane Scott  
Robert Simes  
Mrs. Vivian Sitton  
Mel & Sandra Skiles  
Mel & Sandra Skiles  
In Honor of Deerfield Employees  
Mrs. Rickie Sue Smith  
The Rev. Jane Smith  
Clinton H. Smoke, Jr.  
Mr. & Mrs. Uwe Soenksen  
Bunk & Nancy Spann  
In Memory of Ann "Bobsy" Simes  
Bunk & Nancy Spann  
In Memory of Ingram Parmley  
Bunk & Nancy Spann  
In Memory of Lotte Meyerson  
Bunk & Nancy Spann  
In Memory of Seymour Meyerson  
Dave & Ruthie Stagner  
In Memory of Alice Krutulis  
Mr. David W. Stewart  
Esther M. Stone

Melinda Tempe  
Dr. Virginia Templeton &  
Mr. Steven Plever  
Dr. Virginia Templeton &  
Mr. Steven Plever  
In Memory of Judith Feldpausch  
Mr. Luther Thigpen  
Mrs. Mary Pat Thompson  
Mrs. Mary Pat Thompson  
In Honor of Elizabeth DuMez  
Mr. & Mrs. Paul Tremoulet  
Mrs. Helen Truluck  
In Memory of Leland Bartholomew  
Mr. David Van Hoose  
In Memory of Robert E. "Buzz" Lee  
Mrs. Marilee S. Van Wye  
In Memory of Leland Bartholomew  
Mrs. Marilee S. Van Wye  
In Memory of Robert E. "Buzz" Lee  
Mary Lou Mayer & Bob Vose  
Alta Wachs & Family  
In Memory of John Harris  
Richard & Susan Walton  
In Memory of Ingram Parmley  
Richard & Susan Walton  
In Memory of Leland Bartholomew  
Mr. & Mrs. Ben Watson  
Mr. & Mrs. Robert F. Wernet, Jr.  
Ann Whaley  
Jane W. White  
Ms. Susan White  
The Rev. & Mrs. Harry Woggon  
Bobbie Coats-Wondrasch  
Mr. & Mrs. Frank Wondrasch  
Mr. & Mrs. Frank Wondrasch  
In Memory of Leland Bartholomew  
Peter Yaun & Harriet Govan  
Stephanie Yeager  
Doug Young  
John & Molly Young  
John & Molly Young  
In Memory of Luther Thigpen  
Mrs. Eleanor Zitin  
In Memory of Robert E. "Buzz" Lee  
  
**Dog Park Improvements**  
Dr. & Mrs. David Garver  
Mary M. Thomason  
Ms. Gail Anderson  
Mr. & Mrs. James Clow  
Bill & Judy Durant  
Dennis & Carol Leach  
Bob & Gail MacLean  
Nancy & Walter McConnell  
Mr. & Mrs. Peter Moffa

Barry & Janis Newbery  
Mr. & Mrs. William Robichaux  
Mr. & Mrs. Spencer Robinson  
Dr. & Mrs. Joel Rosenberg  
Mr. & Mrs. LaVoy Spooner  
Mrs. Jean Suits  
Bobbie Coats-Wondrasch  
  
**Employee Wellness Initiative**  
Mrs. Kathy Foster  
  
**Firefighter Drive**  
Doris M. Alexander  
Gary & Louise Beck  
Dr. Richard Besley & Dr. Judy Boone  
Stephanie & Gary Book  
Capt. Walton T. Boyer, Jr.  
Walter & Elizabeth Cantrell  
Robert & Jo Chandler  
Amy & Mike Clarke  
Mrs. Betty Cobble  
Mrs. Jill Cochrane  
Mr. & Mrs. Joseph F. Cummings, Jr.  
Mr. & Mrs. Paul Dismukes  
Mr. & Mrs. Hayes F. Fletcher  
Cheryl & Glen Gettinger  
Mrs. Eugenia S. Goff  
Bill & Loretta Heiser  
Mrs. Barbara Hellebush  
Bill & Marilyn Hubbard  
Jack & Sheila Ingersoll  
Lynda Kepler  
Dennis & Carol Leach  
Mrs. Polly LeFaire  
Col. & Mrs. Mahlon H. Long, III  
Mildred Loretto  
Mrs. Marion Mayfield-Johnson  
George McDermott  
Mr. & Mrs. Michael McWeeny  
Mr. & Mrs. Peter Moffa  
Mr. & Mrs. Richard Murphy  
Mrs. Betty Pond  
Mr. & Mrs. John Pyron  
Helen Reilly  
Tom Rightmyer & Lucy Oliver  
Mr. & Mrs. Franklin D. Sanders  
Mr. & Mrs. Matthew Sharpe  
Bunk & Nancy Spann  
Mary M. Thomason  
Melinda Tempe  
Mary M. Thomason  
Mrs. Mary Pat Thompson  
Richard & Susan Walton  
Laura Ward  
Ann Whaley  
The Rev. & Mrs. Harry Woggon

**Health Care Fund**  
Dr. Richard Besley & Dr. Judy Boone  
In Memory of Robert E. "Buzz" Lee  
Walter & Elizabeth Cantrell  
Rusty & Christine Capers  
Gay W. Coleman  
In Memory of Dorel Abbott  
Sara & Bill Hoyt  
In Memory of Dorel Abbott  
John & Elizabeth Hubbell  
In Memory of Dorel Abbott  
Len & Gail Johnson  
In Honor of Floyd Domer  
For his Birthday  
Nancy & Walter McConnell  
Mr. James Russell  
In Memory of Dr. Park Gerdine  
Mr. James Russell  
In Memory of Ingram Parmley  
Garland Samuels  
Mel & Sandra Skiles  
Mr. & Mrs. Robert F. Wernet, Jr.  
In Memory of Dorel Abbott  
  
**Nurse Rosie**  
Mr. & Mrs. George Ahrens  
Mr. James Russell  
  
**Outdoor Fireplace**  
Don & Joanne Brannon  
  
**Outdoor Fitness Park**  
Don & Joanne Brannon  
Mr. & Mrs. Fred Brooking  
Mr. & Mrs. Hayes F. Fletcher  
Lynda Kepler  
Dennis & Carol Leach  
Ellen T. McCotter  
Bill & Judy Rex  
Dr. & Mrs. James Robertson  
Mel & Sandra Skiles  
Bunk & Nancy Spann  
Mr. & Mrs. Frank Wondrasch  
Doug Young  
  
**School Supply Drive**  
Doris Alexander  
Mr. G. Martin Anderson &  
Dr. Sandra J. Anderson  
Anonymous  
Mrs. Bert Barner  
Mary Bartholomew  
Jan & Piet Bodenhorst  
Rusty & Christine Capers  
Eloise Clark  
Mr. & Mrs. James Clow  
Cecil & Barbara Colon

Mr. & Mrs. Joseph F. Cummings, Jr.  
Ms. Doris Daniels  
Joanne Deeken  
Joan Del Colliano  
Mr. Gerald DeLand  
The Rev. Barbara Eldridge  
Mr. & Mrs. J. Mitchell Elrod, Jr.  
Mrs. Siska Everhart  
Cheryl & Glen Gettinger  
Mrs. Helen Hellman  
Mr. & Mrs. Reginald Hedrick  
Dan & Linda Hinchliffe  
Sara & Bill Hoyt  
John & Elizabeth Hubbell  
Birgitta Ingvarson  
Mr. Jerry Jacobson &  
Ms. Patricia Minard  
Dick & Sue Johannes  
Lynda Kepler  
Dr. & Mrs. Robert W. Kieffer  
Henry & Norma Kummer  
Dennis & Carol Leach  
Mrs. Florence Lee  
Hal & Nancy Martin  
The Rev. Nancy McCarthy  
George McDermott  
Mr. & Mrs. Peter Moffa  
Mr. & Mrs. Russell Newton, Jr.  
Mrs. Jane Parmley  
Mrs. Betty Pond  
Ray & Penny Ponder  
Mr. & Mrs. John Pyron  
Mr. William Robertson  
Mrs. Barbara Shannon  
Mel & Sandra Skiles  
Clinton H. Smoke, Jr.  
Mrs. Mary W. Sorum  
Esther M. Stone  
Mr. John E. Swan, Sr.  
Marleen Allen Varner  
Mary Lou Mayer & Bob Vose  
In Memory of Ann "Bobsy" Simes  
Mr. & Mrs. William Waas  
Ms. Susan White  
Mrs. Jacqueline Yocum  
Mrs. Eleanor Zitin  
  
**Sophie's**  
Bill & Marilyn Hubbard  
In Memory of Ciba Vaughan  
The Rev. Robert Libbey &  
The Rev. Elizabeth Libbey  
In Memory of Ciba Vaughan  
  
**Specialized Lifts for Healthcare**  
Dr. & Mrs. Richard Doyle



# *Year in Giving 2016*

## **UNRESTRICTED**

AFG Family Group District 1  
 Mr. Mason Bell  
 Mrs. Olga Booth  
 In Honor of Elizabeth DuMez  
 Jose & Christy Deleon  
 Mr. & Mrs. J. Mitchell Elrod, Jr.  
 Mrs. Marion Mayfield-Johnson  
 Kippy Keever Monk  
 In Memory of Rubye Keever  
 Mr. & Mrs. Cliff Murdock  
 Steven & Wanda Phifer  
 In Honor of Bob Wernet  
 St. Mary of the Hills Parish  
 Mr. & Mrs. Frank Wondrasch  
 Stephanie Yeager  
  
**Woodworking Shop**  
 Lee Aiken  
 Ms. Gail Anderson  
 Anonymous  
 Anonymous  
 In Honor of Joe Pawlick  
 Anonymous  
 In Memory of Mike McWeeny  
 Mr. & Mrs. Clifton Bogardus  
 Mrs. Olga Booth  
 Don & Joanne Brannon  
 Ray & Annie Bryant  
 Elizabeth Byerly  
 The Rev. Elizabeth Canham  
 Joanne Deeken  
 Bill & Judy Durant  
 Mr. & Mrs. J. Mitchell Elrod, Jr.  
 Mrs. Robert Fletcher  
 Gaetana & Jerry Friedman  
 Cheryl & Glen Gettinger  
 Jean W. Johnson  
 Mark Klein  
 Mrs. Elizabeth Lamb  
 Drs. Wayne & Phyllis Lang  
 Mr. & Mrs. Howard Latty  
 The Rev. Robert Libbey &  
 The Rev. Elizabeth Libbey  
 The Rev. Nancy McCarthy  
 Mrs. Winnifred O. Pickering  
 Meredith P. Reinhold  
 Deborah W. Robinson  
 Mr. James Russell  
 Mrs. Barbara Shannon  
 Mary Ellen Sheridan  
 Mrs. Vivian Sitton  
 The Rev. Jane Smith  
 In Honor of Bill Metts

Dave & Ruthie Stagner  
 Mrs. Gloria Tatol  
 Melinda Tempe  
 Mr. & Mrs. Paul Tremoulet  
 Mr. & Mrs. Paul Tremoulet  
 In Honor of Bob MacLean  
 Mrs. Marilee S. Van Wye  
 Marleen Allen Varner  
 Ann Whaley  
 Jane W. White  
 Stephanie Yeager  
 In Honor of Bob Sigmon

*Deerfield's Directed Outreach program grew significantly this year. The following Charities were supported in 2016.*

## **DIRECTED OUTREACH**

A Second Look at Sports  
 ABCCM  
 ALPS Adult Day Services  
 Alzheimer's Association  
 WNC Chapter  
 Alzheimer's Disease Research  
 Alzheimer's Foundation of America  
 American Bible Society  
 American Cancer Society  
 American Chestnut Foundation  
 American Farmland Trust  
 American Friends Service Committee  
 American Heart Association, Inc.  
 American Institute  
 for Cancer Research  
 American Lung Association  
 American Parkinson  
 Disease Association  
 American Red Cross -  
 Asheville Mountain area  
 American Refugee Committee  
 AmiciMusic  
 Anglican Digest  
 Anglicans for Life  
 Appalachian Trail Conservancy  
 APS of Durham  
 Arbor Day Foundation  
 Armed Services YMCA  
 Arrowmont School of Arts & Crafts  
 Arthritis Foundation  
 Asheville Art Museum  
 Asheville Choral Society  
 Asheville City Schools Foundation  
 Asheville Community Theater

Asheville Greenworks  
 Asheville Humane Society  
 Asheville Lyric Opera  
 Asheville School  
 Asheville Symphony  
 Asheville-Buncombe Technical  
 Community College Foundation  
 Barnabas Center  
 BeLoved Community Shelter  
 Bible Reading Fellowship  
 Bible Study Fellowship  
 Global Headquarters  
 Billy Graham Evangelistic Association  
 Black Mountain College  
 Museum & Arts Center  
 Blue Ridge Orchestra  
 Boy Scouts of America,  
 Daniel Boone Council  
 Boy Scouts of America,  
 Daniel Webster Council  
 Boys Town  
 Brain & Behavior  
 Research Foundation  
 BRCC Educational Foundation  
 Brevard Music Center  
 Brother Wolf Animal Rescue  
 C.S. Lewis Institute  
 Cancer Research Institute  
 CARE  
 CARE USA  
 CarePartners Adult Day Services  
 CarePartners Foundation  
 CarePartners Hospice  
 Carolina Mountain Club  
 Carter Center  
 Cashiers-Highlands Humane Society  
 Catholic Charities  
 Catholic Relief Services  
 Center for Craft, Creativity & Design  
 Charity Navigator  
 Children's Hope Alliance  
 Clean Water for NC  
 Coalition for Kids, Inc.  
 Community Foundation of WNC -  
 Women for Women  
 Power of the Purse Luncheon  
 Conservation Trust for NC  
 Council on Aging  
 CRU/Campus Crusade For Christ  
 Daughters of the  
 American Revolution  
 Diana Wortham Theatre  
 Disabled American Veterans  
 Doctors Without Borders

Easter Seals  
 EdChoice/Friedman Foundation  
 Elderhostel, Inc.  
 Eliada Homes  
 Elisha Mitchell Audubon Society  
 Environmental Defense Fund  
 Episcopal Diocese of WNC  
 Episcopal Relief & Development  
 Family Compass  
 Family Research Council  
 Feed the Children  
 Flat Rock Playhouse  
 French Broad River Academy for Boys  
 Friends of Santa Claus  
 Friends of the Blue Ridge Parkway  
 Friends of the Great Smoky  
 Mountains National Park  
 Friends of the Mountains-to-Sea Trail  
 Friends of the  
 South Buncombe Library  
 Fund for Haywood County  
 General Theological Seminary  
 Genesis Community Loan Fund  
 Gideons International  
 Girls on the Run of WNC  
 Guilford College  
 H.E.A.L. Ministries (Uganda)  
 Habitat for Humanity  
 Habitat International  
 Haywood Community College  
 Haywood Street  
 Congregation & Respite  
 Hearts with Hands  
 Heifer International  
 Helios Warriors WNC  
 Helpmate  
 Hendersonville Rescue Mission  
 Homeward Bound  
 Hopewell Cancer Support  
 Hospice of the Valley  
 Immediate Theatre Project  
 In Touch  
 Insight for Living Ministries  
 Interfaith Assistance Ministry  
 InterVarsity  
 Irene Wortham Center  
 Jewish Family Services of WNC, Inc.  
 Jimmy V Foundation for  
 Cancer Research  
 John C. Campbell Folk School  
 Just Economics of WNC  
 Juvenile Diabetes  
 Research Foundation  
 Kanuga Conferences

Kids4Peace  
 Lake Logan Episcopal Center  
 Learning Ally  
 Legal Aid of North Carolina  
 Leukemia & Lymphoma Society  
 Ligonier Ministries  
 Literacy Council of  
 Buncombe County  
 Little Brothers -  
 Friends of the Elderly  
 MAHEC Foundation  
 Mainstay  
 MANNA Food Bank  
 Martin Luther King, Jr.  
 Association of Asheville  
 MD Anderson Cancer Center  
 Meals on Wheels  
 Melanoma Research Foundation  
 MemoryCare  
 Micah Institute  
 Mission Anabanino  
 Mission Health Care Foundation  
 Mission to the World  
 Missionary Flights International  
 MOAA Military Family Initiative  
 NARAL  
 National Multiple Sclerosis  
 Society Carolinas  
 National Park Foundation  
 National Parkinson's Foundation  
 National Parks  
 Conservation Association  
 Nature Conservancy  
 Nature Conservancy of  
 North Carolina  
 Navy-Marine Corps Relief Society  
 NC Interfaith Power & Light  
 NC Stage Company  
 New City School  
 North Carolina Arboretum Society  
 North Carolina Wildlife Federation  
 Open Hearts Art Center  
 Opera Creations  
 Operation Homefront  
 of the Carolinas  
 Osteogenesis Imperfecta  
 Foundation  
 Our Daily Bread Ministries  
 Ovarian Cancer Research  
 Fund Alliance  
 Paralyzed Veterans of America  
 Parents for Educational Freedom  
 in North Carolina  
 Partnership for Pastoral Counseling

Pediatric Brain Tumor Foundation  
 People for the Ethical Treatment  
 of Animals  
 Physicians Committee for  
 Responsible Medicine  
 Pisgah Legal Services  
 Planned Parenthood  
 Planned Parenthood Federation  
 of America  
 Preservation Society of Asheville &  
 Buncombe County  
 Read to Succeed Asheville  
 Resource Center for Women &  
 Ministry in the South  
 RiverLink  
 Rotary Club of Asheville  
 Rotary Club of Biltmore  
 Rotary Foundation  
 Donor Advised Fund  
 Salvation Army  
 Samaritan's Purse  
 Shikabania School  
 Shriner's Hospital for Children  
 Sierra Club Foundation  
 Sjogren's Syndrome Foundation  
 Society of St. John the Evangelist  
 Southern Appalachian  
 Highlands Conservancy  
 Southern Poverty Law Center  
 Special Olympics North Carolina  
 St. Jude's Children's Hospital  
 St. Vincent de Paul Society  
 Susan G. Komen  
 The River  
 Toys for Tots Foundation  
 Uhuru Child  
 UNC Asheville Foundation  
 UNC-TV  
 UNICEF  
 United Way  
 United Way of Haywood County  
 USO  
 USO of North Carolina  
 Verner Center for Early Learning  
 WCQS  
 Wellesley College  
 Western Carolina Rescue Ministry  
 WNC Citizens for an  
 End to Institutional Bigotry  
 WNC Jewish Federation  
 WNCAP  
 Womansong  
 Womansong New Start Program  
 World Methodist Museum



# Year in Giving 2016

Wounded Warrior Project  
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Younglife  
YoungLives  
YWCA of Asheville

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## Deerfield Legacy Society

The Deerfield Legacy Society's intent is to recognize, with appreciation & gratitude, the generosity of those who have made provisions for Deerfield in their estate planning. If you provided for Deerfield in your will or trust or created a life-income gift, we invite you to be recognized as a member of the Deerfield Legacy Society. Please contact the Philanthropy Office for further information.

For a complete list of charities supported by specific donors, or if an error is discovered in these donor lists, please contact the Philanthropy Office. Thank you!



# DEERFIELD EPISCOPAL RETIREMENT COMMUNITY, INC.

Balance Sheets September 30, 2016 and 2015

Assets	2016	2015
<b>Current assets:</b>		
Cash and cash equivalents	\$ 18,102,316	\$ 49,293,773
Investments	64,123,647	39,535,448
Accounts receivable	1,372,106	1,018,629
Prepaid expenses	169,702	147,454
Inventories	72,166	68,235
Current portion of assets limited as to use	718,335	3,982,483
<b>Total current assets</b>	<b>84,558,272</b>	<b>94,046,022</b>
<b>Non-current assets:</b>		
Assets limited as to use:		
By Board for:		
Statutory operating reserves	5,852,793	5,502,420
Benevolent assistance	1,442,420	1,319,364
Mission advancement fund	7,200,000	-
Under bond indenture agreement	718,336	5,759,567
Under donor restrictions	2,188,171	1,842,637
Total assets limited as to use	17,401,720	14,423,988
Less current portion	(718,335)	(3,982,483)
Total assets limited as to use, less current portion	16,683,385	10,441,505
Property and equipment, net	132,072,653	127,571,874
Cost of acquiring continuing care contracts, net	268,296	313,766
Deferred financing costs, net	1,353,338	1,473,798
<b>Total non-current assets</b>	<b>150,377,672</b>	<b>139,800,943</b>
<b>Total assets</b>	<b>\$ 234,935,944</b>	<b>\$ 233,846,965</b>
<b>Liabilities and Net Assets</b>		
<b>Current liabilities:</b>		
Accounts payable	\$ 3,155,214	\$ 1,712,338
Accrued salaries and wages	241,085	573,489
Accrued interest payable	614,614	1,447,483
Other accrued liabilities	967,359	737,026
Refundable entrance fees	900,000	1,100,000
Current portion of bonds payable	2,710,000	2,535,000
<b>Total current liabilities</b>	<b>8,588,272</b>	<b>8,105,336</b>
<b>Long-term liabilities:</b>		
Deferred parking revenue	605,322	622,520
Refundable parking fees	120,000	125,000
Admission deposits	2,417,784	2,615,492
Refundable entrance fees, less current portion	8,249,007	9,720,335
Deferred revenue from entrance fees	74,928,965	69,949,656
Deferred customization revenue	770,930	395,463
Bonds payable, less current portion	95,815,547	97,331,541
<b>Total long-term liabilities</b>	<b>182,907,555</b>	<b>180,760,007</b>
<b>Total liabilities</b>	<b>191,495,827</b>	<b>188,865,343</b>
<b>Net assets:</b>		
Unrestricted	37,891,994	39,891,226
Temporarily restricted	2,188,171	1,730,444
Permanently restricted	3,359,952	3,359,952
<b>Total net assets</b>	<b>43,440,117</b>	<b>44,981,622</b>
<b>Total liabilities and net assets</b>	<b>\$ 234,935,944</b>	<b>\$ 233,846,965</b>

# Statements of Cash Flows

For the Years Ended September 30, 2016 and 2015

	2016	2015
<b>Operating activities:</b>		
Change in net assets	\$ (1,541,505)	\$ 7,136
Adjustments to reconcile change in net assets to cash provided (used) by operating activities:		
Depreciation and amortization	5,229,987	5,157,716
Amortization of bond premium	(31,068)	-
Loss on refunding	6,289,230	-
Loss on disposal of assets	2,260	-
Entrance fees received	10,831,380	9,680,452
Amortization of entrance fees	(8,819,260)	(7,811,529)
<b>Net change in:</b>		
Investments and other assets limited as to use	(32,607,162)	(8,476,526)
Accounts receivable	(353,477)	52,642
Interest receivable	-	11,997
Prepaid expenses	(22,248)	(15,713)
Inventories	(3,931)	(9,000)
Accounts payable and accrued liabilities	(1,304,267)	46,096
Deferred parking revenue and refundable parking fees	(22,198)	(35,038)
Admission deposits	661,941	1,791,433
<b>Net cash provided (used) by operating activities</b>	<b>(21,690,318)</b>	<b>399,666</b>
<b>Investing activities:</b>		
Purchases of property and equipment	(8,896,151)	(2,623,581)
Proceeds from sale of property and equipment	6,518	-
Change in assets limited as to use	5,041,231	807,058
<b>Net cash used by investing activities</b>	<b>(3,848,402)</b>	<b>(1,816,523)</b>
<b>Financing activities:</b>		
Payment on bonds payable	(47,993,105)	(23,190,000)
Proceeds from bond issuance	46,440,668	19,100,000
Bond issuance costs (incurred) refunded	(660,135)	26,177
Interest paid as part of the refunding of bonds payable	(5,358,220)	-
Refunds of deposits and refundable fees	(1,549,595)	(730,909)
Refundable entrance fees received	3,467,650	1,146,317
<b>Net cash used by financing activities</b>	<b>(5,652,737)</b>	<b>(3,648,415)</b>
Change in cash and cash equivalents	(31,191,457)	(5,065,272)
Cash and cash equivalents, beginning of year	49,293,773	54,359,045
<b>Cash and cash equivalents, end of year</b>	<b>\$ 18,102,316</b>	<b>\$ 49,293,773</b>
<b>Supplemental cash flow information:</b>		
<b>Interest paid</b>	<b>\$ 4,366,096</b>	<b>\$ 3,864,816</b>
<b>Non-cash activities:</b>		
<b>Purchase of property and equipment in accounts payable and accrued liabilities at year-end</b>	<b>\$ 705,827</b>	<b>\$ 308,600</b>
<b>Entrance fee refund included in accounts payable at year-end</b>	<b>\$ 1,106,376</b>	<b>\$ -</b>



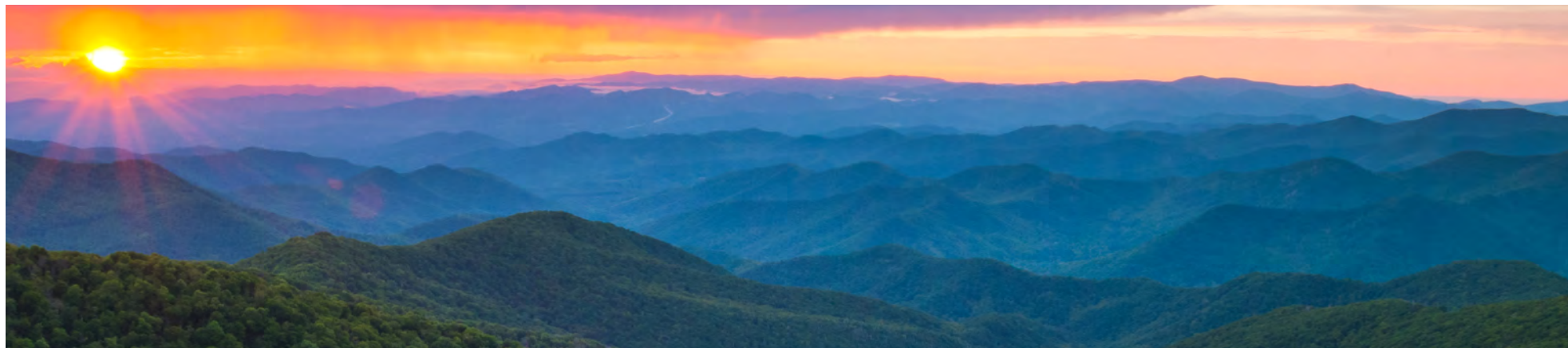
## DEERFIELD EPISCOPAL RETIREMENT COMMUNITY, INC.

### Statements of Operations and Changes in Net Assets

For the Years Ended September 30, 2016 and 2015

	Unrestricted	Temporarily Restricted	Permanently Restricted	2016	2015
Revenues, gains and other support:					
Resident fees	\$ 22,614,267	\$ -	\$ -	\$ 22,614,267	\$ 22,418,234
Net realized loss on investments	(1,529,196)	-	-	(1,529,196)	3,887,446
Net unrealized gain on investments	2,928,493	-	-	2,928,493	(5,794,237)
Contributions and bequests	158,546	-	-	158,546	440,954
Interest and dividend income	1,294,569	-	-	1,294,569	620,155
Amortization of entrance fees	8,819,260	-	-	8,819,260	7,811,529
Other income	732,237	-	-	732,237	797,009
Net assets released from restriction—operating	982,144	(982,144)	-	-	-
<b>Total revenues, gains and other support</b>	<b>36,000,320</b>	<b>(982,144)</b>	<b>-</b>	<b>35,018,176</b>	<b>30,181,090</b>
Expenses:					
Resident care	13,196,339	-	-	13,196,339	12,667,304
Management and general	4,008,393	-	-	4,008,393	3,993,543
Plant operations and maintenance	5,654,983	-	-	5,654,983	5,113,984
Fund development	112,514	-	-	112,514	118,885
Interest	3,508,106	-	-	3,508,106	3,696,345
Depreciation and amortization	5,229,987	-	-	5,229,987	5,157,716
<b>Total expenses</b>	<b>31,710,322</b>	<b>-</b>	<b>-</b>	<b>31,710,322</b>	<b>30,747,777</b>
Operating income (loss)	4,289,998	(982,144)	-	3,307,854	(566,687)
Nonoperating loss:					
Loss on refunding of bonds payable	(6,289,230)	-	-	(6,289,230)	-
Excess of revenues under expenses	(1,999,232)	(982,144)	-	(2,981,376)	(566,687)
Other changes in net assets:					
Contributions	-	1,439,871	-	1,439,871	573,823
Change in net assets	(1,999,232)	457,727	-	(1,541,505)	7,136
<b>Net assets, beginning of year</b>	<b>39,891,226</b>	<b>1,730,444</b>	<b>3,359,952</b>	<b>44,981,622</b>	<b>44,974,486</b>
<b>Net assets, end of year</b>	<b>\$ 37,891,994</b>	<b>\$ 2,188,171</b>	<b>\$ 3,359,952</b>	<b>\$ 43,440,117</b>	<b>\$ 44,981,622</b>

The financial statements shown do not include notes, which are considered a significant part of financial statements. The complete audited financials are available upon request.





# Deerfield

AN EPISCOPAL RETIREMENT COMMUNITY

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